

Special budget

Gemengebuet

MAMER CAP HOLZEM





Amended budget for the 2025 financial year
Initial budget for the 2026 financial year

EN



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**Editor**

Commune de Mamer
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Municipal Council of December 1, 2025

Start of session: 5 p.m. Listeners: 4

PRESENT

CSV

FELLER Luc (Mayor)
BUCHETTE Ed (Alderman)
BECK Yannick (Councillor)
BEISSEL Jean (Councillor)
FRANK Simone (Councillor)
KERSCHENMEYER Tom
(Councillor)
SCHMID Nadine (Councillor)

LSAP

NEGRI Roger (Alderman)
CLOSENER Francine (Alderwoman)
JENSEN Elaine (Councillor)

DP

BINDELS Sven (Councillor)
KLOPP Jessica (Councillor)

DÉI GRENG Mamer

BERNARD Djuna (Councillor)
DROSOU Georgia (Councillor)
SCHAAF-HAAS Adèle (Councillor)

1. Budget: presentation of the revised budget for the 2025 financial year and the initial budget for the 2026 financial year.
2. Municipal planning and urban development:
 - a) subdivision of two parcels of land, located at 37 Rue de la Libération, Mamer, into four plots intended for construction (Article 29 of the amended Law of 19 July 2004);
 - b) vote by the Municipal Council on a specific amendment to the graphic part of the General Development Plan (GDP) of the Municipality of Mamer concerning land located in Capellen, "Zolwerfeld IV" (Article 14 of the amended Law of 19 July 2004);
 - c) vote by the Municipal Council on a specific amendment to the graphic part of the Special Development Plan (GDP ED) of the Municipality of Mamer concerning land in Capellen, "Zolwerfeld IV" (Article 30 of the amended Law of 19 July 2004);

- d) decision on the exercise of a right of pre-emption on a parcel of land located in Mamer, entered in the Land Register for the Municipality of Mamer, Section B Mamer-South, under No. 457/7765, on the "Rue des Jardins";
- e) decision on the exercise of a right of pre-emption on a parcel of land located in Mamer, entered in the Land Register for the Municipality of Mamer, Section B Mamer-South, under No. 457/7766, on the "Rue des Jardins".

3. Approval of a service contract governing the terms and conditions for the development of and assistance to the "Citizens Centre for Equality and Inclusion".
4. Municipal finances: approval of receipts.
5. Joint Social Office in Mamer: approval of the revised budget for 2025 and the initial budget for 2026.
6. Road traffic: confirmation of a temporary emergency road traffic regulation valid for more than 72 hours – Route d'Arlon in Capellen.
7. Grants to associations: € 3,500.00 to the Tourist Office for the organisation of the reception on the occasion of Saint Nicholas Day 2025.
8. Information, any other business and questions from Municipal Councillors.
9. Staff matters: decision on the allocation of retirement gifts or the presentation of jubilee watches for 20 years of loyal service.

At the opening of the session, Mayor Luc Feller (CSV) announces that item 2(a) on the agenda would be dealt with at a future Municipal Council meeting.

1. Budget: presentation of the revised budget for the 2025 financial year and the initial budget for the 2026 financial year.

Presentation of the REVISED BUDGET for 2025 and the INITIAL BUDGET for 2026 by Mayor Luc Feller – full text:

“Shaping our community – investing in people, nature and the future”

Ladies and Gentlemen,

Dear members of the College of Aldermen and the Municipal Council,

As was the case last year, it is an honour for me to present the budget for 2026 on behalf of the College of Aldermen.

This is a time for taking stock, it is a time for looking ahead, and it is also a time for discussion.

Our objective in recent years – and our objective for the years to come:

A Municipality where life is good.

A Municipality for all ages and cultures.

A Municipality where citizens feel at home.

A Municipality where children can count on modern schools and childcare facilities.

A Municipality which offers many leisure opportunities.

A Municipality close to nature.

A Municipality which takes its social mission seriously.

A Municipality where neighbours enjoy spending time together in their free time – whether at Brill, the Sports and Leisure Park, in our dynamic associations, at our numerous concerts, festivities, conferences, information evenings, at the ice rink, at the “Wanterbar” or at the “Wanterchalet”.

A Municipality which supports the emergence of great initiatives, particularly in our committees, among citizens

through participatory budgeting and workshops organised by the environment committee or Citizens’ Centre. And, of course, within our rich network of associations. Approximately 2,500 members are affiliated with our sports clubs. Among them, 1,700 are under the age of 18 – including around 700 from neighbouring municipalities. In addition, there are 1,100 members in our cultural associations.

This results in high grants, particularly for coaching. Significant logistical support is provided by the Municipality, and our sports facilities are being gradually modernised. There is remarkable cooperation in the organisation of our festivities – a big thank you to the associations for this.

A Municipality which helps where help is needed. Hence the reform of our cost-of-living allowance. Hence close cooperation with our Social Services Department. Hence a plan to allocate part of the available space in the SNHBM building – the Millennium Building – for social purposes.

A Municipality which does not wait for change, but prepares for it itself:

You can see it at the Kinneksbond, with its beautiful new infrastructure: modern school facilities, a new Day Care Centre, a new swimming pool, a new music school. And numerous investments on this site as part of the Climate Pact.

You can see it on the Capellen school campus: a building under construction which will house both a school and a Day Care Centre.

You can see it in the centre of Mamer: with a new car park opening this summer, supervised accommodation opening its doors in the first quarter, and the Wëllebau once again full of life – yes, the building stands out – but it blends in. Both outside and inside.

You can see it when you leave Mamer: with a new water treatment plant – and soon, for Capellen, a new drinking water reservoir to secure our supply in the long term.

Ladies and Gentlemen,

All these projects, all this new infrastructure and these numerous initiatives have one thing in common: they are based on a sound and sustainable financial foundation.

Allow me, therefore, to begin by discussing some key data about our Municipality: the evolution of our population, our main sources of revenue and our debt.

Key figures from our budget and our Municipality

Population

As at 1 January 2025, our Municipality had 11,367 inhabitants. This represents an increase of 308 people since the beginning of 2024, or growth of nearly 2.79%. By way of comparison, national growth over the same period was 1.6%. This is a trend we have been observing for some time: it shows that many people are consciously choosing to live in Mamer and build their future here.

For 2025, we are expecting similar growth and estimate that by the end of the year, we will have around 11,650 inhabitants.

By 2026, we expect an increase of around 345 inhabitants, with the arrival of the first residents in the SDP Wältgebond, largely built by the Housing Fund. In addition, the first residents will also move into our building on the Rue du Millénaire in 2026 – 19 apartments built by SNHBM.

These new residents will benefit from modern infrastructure and high-quality services, from schools and childcare facilities to a wide range of leisure and cultural activities. They will also bring greater cultural diversity to the area.

The age structure of our population confirms this.

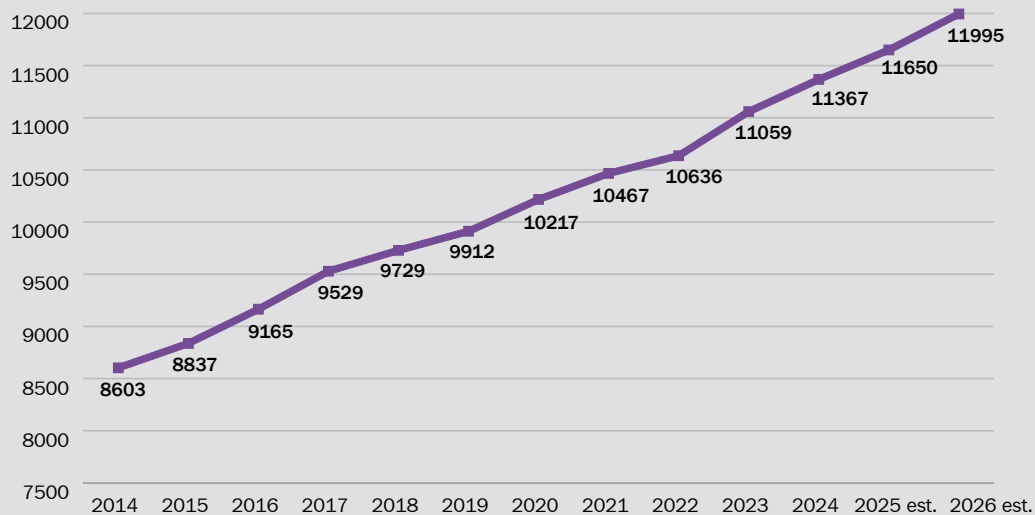
15.50% of our residents are between 10 and 19 years old, compared to a national average of 10.62%.

We are therefore a young Municipality, with many children and teenagers. This also explains why investments in schools, Day Care Centres, and sports and leisure facilities play such an important role in our budgetary policy.

Mamer is also a diverse Municipality: 50.5% of our residents are non-Luxembourg nationals, compared to 47.03% nationally.

This reflects the international and open-minded nature of our Municipality – and it is also why we invest in integration, social cohesion and a municipality “for all cultures”.

Evolution of the population



Global endowment fund for municipalities and municipal business tax

Linked to population growth is the Global Municipal Endowment Fund (FDGC).

This is our largest source of “unallocated revenue”. It consists of:

- a portion of income tax,
- a portion of VAT,

- a portion of vehicle tax,
- 65% of the total revenue from ICC (municipal business tax, i.e. business tax),
- as well as a flat-rate contribution from the State.

The budget circular forecasts a 2.7% increase in the FDGC in 2025 compared to the 2024 accounts, and a 7.2% increase in 2026, again compared to the 2024 accounts.

In addition, the Municipality receives revenue via the ICC. In the budget, we only include direct participation. This participation is capped at 35% of the ICC collected in the municipal area, without exceeding 35% of the national average per capita. The surplus is paid into the FDGC and then redistributed to all municipalities.

According to the budget circular, the State anticipates a 10.6% increase in ICC revenue in 2025 compared to the 2024 accounts. For 2026, revenue is estimated at +12.4%, again compared to the 2024 accounts..

Together, FDGC and ICC represent:

- for 2025: 79.64% of our ordinary revenue;
- for 2026: 79.62% of our ordinary revenue.

The amount we collect per capita via the ICC and the FDGC is approximately € 4,600.

Evolution of revenue FDGC and ICC



	2021	2022	2023	2024	2025	2026
ICC	4 153 336,38 €	3 007 062,07 €	4 729 191,33 €	5 979 791,08 €	6 613 649,00 €	6 721 285,00 €
FDGC	31 674 781,73 €	33 527 492,57 €	38 058 401,19 €	44 886 872,38 €	46 098 817,00 €	48 735 000,00 €
TOTAL	35 828 118,11 €	36 534 554,64 €	42 787 592,52 €	50 866 663,46 €	52 712 466,00 €	55 456 285,00 €

Expressed in euros, in 2025 we will receive € 6.6 million from the ICC and € 46 million from the FDGC. For 2026, these amounts will rise to € 6.7 million for the ICC and € 48.7 million for the FDGC.

Year	ICC	FDGC	Total
2017	4 342 337,77 €	22 936 867,77 €	27 279 205,54 €
2018	- 1 594 525,57 €	26 755 431,52 €	25 160 905,95 €
2019	5 113 591,03 €	29 383 722,63 €	34 497 313,66 €
2020	4 014 415,14 €	27 621 743,34 €	31 636 158,48 €
2021	4 153 336,38 €	31 674 781,73 €	35 828 118,11 €
2022	3 007 062,07 €	33 527 492,57 €	36 534 554,64 €
2023	4 729 191,33 €	38 058 401,19 €	42 787 592,52 €
2024	5 979 791,08 €	44 886 872,38 €	50 866 663,46 €
2025	6 613 649,00 €	46 098 817,00 €	52 712 466,00 €
2026	6 721 285,00 €	48 735 000,00 €	55 456 285,00 €

Employment Fund

The basis for calculating this contribution is the Municipality's share of the ICC in relation to the total ICC at national level. A rate of 2% is then applied to this share, which is paid into the Employment Fund as a contribution from the municipal budget.

The budget provides for:

- for 2025, expenditure of € 844,000;
- for 2026, expenditure of € 854,000.

This is an important element of national solidarity in terms of employment and labour market stability. For the Municipality, this also means that we must incorporate these contributions into our medium-term planning.

Borrowing

In recent years, Mamer has invested heavily in its infrastructure. This is infrastructure which makes our Municipality attractive. It is an infrastructure which, for the most part, is designed to last beyond a single generation.

We are able to finance part of these investments thanks to our ordinary surplus, which has averaged € 12.5 million over the last ten years. Another part is financed by government grants. And another part of these long-term investments has been financed by loans.

In the 2026 budget, as in 2025, no new borrowing is planned. However, investment remains at a high level.

At the end of 2025, our outstanding loans will reach € 124 million. By the end of 2026, this amount is expected to fall to € 118 million.

This results in a debt service ratio relative to ordinary revenue of 13.02% for 2025. In 2026, this ratio will fall to 12.26%. This shows that, despite a high level of investment, we are maintaining sound planning and controlled debt.

Between 2000 and 2026, we will have invested £ 583.16 million, 29.58% of which will be financed by loans.

It is thanks to this that our children learn in modern school and music facilities.

It is thanks to this that our children are cared for in four high-quality childcare centres.

It is thanks to this that our associations – both sporting and cultural – have good storage, training and rehearsal facilities.

It is thanks to this that we have a beautiful regional cultural centre.

It is thanks to this that every child who attends school here learns to swim.

This has enabled us to develop a sustainable drainage and sanitation network, with one of the most modern wastewater treatment plants.

This is why we have a recreational area in the centre of both Mamer and Capellen.

This is why we are consistently investing in energy and climate-friendly projects.

It is thanks to this that we have been able to modernise the centre of Holzem.

It is thanks to this that we can create social housing, a large car park, a beautiful brasserie, additional office space and an inclusive café in the centre of Mamer.

None of this comes free of charge.

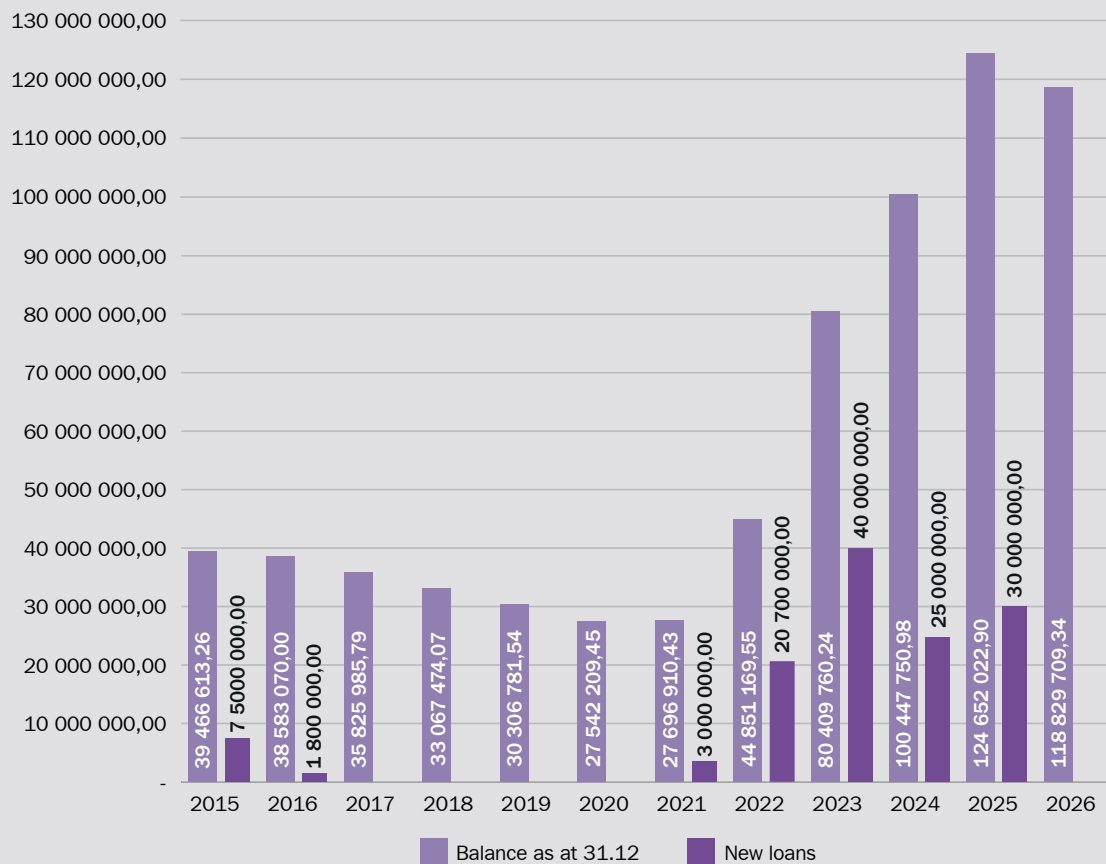
The key question is therefore: do we have the capacity to make these investments?

The answer is yes. In the 2026 ordinary budget – thanks to a prudent spending policy – we will achieve a surplus of more than € 15 million for the first time.

This is the result of a financial policy which balances the usefulness of investment with investment capacity.

One of our loans matured in 2025. Another will mature in 2026. When it comes to repayment, we are currently benefiting from the fall in interest rates since 2024. While the 3M Euribor was still at 3.905% at the beginning of 2024, it stood at 2.066% at the end of November 2025. The Municipal Council is monitoring interest rate developments and remains cautious in its forecasts. That is why, when calculating the repayment amount, we did not anticipate a further decline in 2026.

Borrowing situation as at 31.12



Revised budget 2025 and initial budget 2026

Ladies and Gentlemen,

Before going into detail about the initial budget for 2026, allow me to first present the main figures from the revised budget for 2025.

	Ordinary service	Extraordinary service
Total revenue	66 188 798,53 €	9 754 801,00 €
Total expenditure	52 262 643,75 €	43 693 572,00 €
Profit for the year	13 926 154,78 €	-
Loss for the year	-	33 938 771,00 €
Account profit 2024	18 295 396,80 €	27 881 457,83 €
Account loss 2024	-	-
General profit	32 221 551,58 €	-
General loss	-	6 057 313,17 €
TRANSFER from ordinary to extraordinary	- 6 057 313,17 €	6 057 313,17 €
Presumed profit for 2025	26 164 238,41 €	-
Presumed loss for 2025	-	-

Ordinary revenue for 2025 amounts to € 66.18 million, while ordinary expenditure amounts to € 52.26 million. This results in an ordinary surplus of € 13.92 million for 2025.

In other words, 21.04% of our ordinary revenue can be used to finance our investments and major municipal projects.

In the extraordinary budget – i.e. the portion which covers the most significant investments – revenue for 2025 amounts to € 9.75 million, while expenditure amounts to € 43.69 million.

	Authorised 2025	Revised 2025	Variation in €	Variation in %
Ordinary budget				
Receipts	64 375 387,53 €	66 188 798,53 €	1 813 411,00 €	2,82 %
Expenditure	52 313 430,00 €	52 262 643,75 €	- 50 786,25 €	-0,10 %
Result	12 061 957,53 €	13 926 154,78 €	1 864 197,25 €	
Extraordinary budget				
Receipts	9 528 392,00 €	9 754 801,00 €	226 409,00 €	2,38 %
Expenditure	64 184 094,84 €	43 693 572,00 €	- 20 490 522,84 €	- 31,92 %
Result	- 54 655 702,84 €	- 33 938 771,00 €	20 716 931,84 €	
Overall budget				
Receipts	73 903 779,53 €	75 943 599,53 €	2 039 820,00 €	2,76 %
Expenditure	116 497 524,84 €	95 956 215,75 €	- 20 541 309,09 €	- 17,63 %
Result	- 42 593 745,31 €	- 20 012 616,22 €	22 581 129,09 €	

In the table, you can see that our ordinary revenue increases by 2.82% in the revised budget. This is largely due to higher revenue from the subsidy and commercial tax (ICC) paid by the State. On the other hand, revenue from the municipal surcharge on registration fees was lower than expected, which also explains the difference between the authorised budget and the revised budget.

Ordinary expenditure has been adjusted downwards by 0.10% and, as mentioned, stands at € 52.26 million.

In the extraordinary budget, revenue is up 2.38%, while expenditure is down 31.92%. It is important to note here that construction projects must always be considered over several financial years: expenditure depends directly on the progress of the work. Final accounts and invoices are therefore drawn up with a certain time lag by the various service providers.

On the extraordinary revenue side, the revised budget provides for € 9.75 million. This typically includes, among other things, exceptional contributions and subsidies to support our major infrastructure projects.

These revenues include, in particular:

Object	Amount
Financial assistance under the Housing Pact 2.0 - Construction of a building on the corner of the Rue du Millénaire / the Rue de l'École in Mamer (SNHBM - SDP Millénaire)	2 073 350,00 €
Subsidy - Extension of the school and Day Care Centre at the Capellen School Campus	1 130 000,00 €
Financial assistance under the Housing Pact 2.0 - Redevelopment of the Sports and Leisure Park in Capellen	1 036 675,00 €
Subsidy - Construction of a temporary Day Care Centre / Life Long Learning Centre	678 000,00 €
SDP - Compensation payable by the developer pursuant to Article 34 of the amended Law of 19 July 2004	590 000,00 €
Contribution from residents to the cost of connecting to the sewage system	525 000,00 €
Subsidy - Installation of photovoltaic panels at the Kinneksbond	500 000,00 €
Sale of land to the public sector	466 720,00 €
Subsidy - Refurbishment of the cogeneration plant in Mamer	450 000,00 €
Infrastructure charges - Housing	275 000,00 €
Transfer - Mamer Fire and Rescue Centre building	201 500,00 €
Subsidy for the repair of rural roads	100 000,00 €

In terms of extraordinary expenditure, the revised 2025 budget provides for € 43.69 million. The main items included are as follows:

Object	Amount
Construction of a building on the corner of the Rue du Millénaire / the Rue de l'École in Mamer (SNHBM - SDP Millénaire)	6 500 000,00 €
Construction of a swimming pool at the Kinneksbond Campus in Mamer	5 000 000,00 €
Extension of the Kinneksbond Music School in Mamer	4 000 000,00 €
Construction of a new school with Day Care Centre in Capellen	3 500 000,00 €
Refurbishment of the "Wëllebau" building in Mamer	2 800 000,00 €
Renovation of the surface of football pitch No. 1 (artificial turf) and replacement of lighting poles	2 660 000,00 €
SICA - Capital contribution	2 224 431,00 €
Refurbishment of the cogeneration plant in Mamer	2 150 000,00 €
Construction of a temporary Day Care Centre / Life Long Learning Centre	2 100 000,00 €
SIDERO - Capital contribution	1 682 164,00 €
CIPA II - Contribution to infrastructure and parking costs	750 000,00 €
Construction of a storage building with car park next to the cemetery in Holzem	700 000,00 €
Landscaping of a green space in front of the Kinneksbond Cultural Centre	680 000,00 €
Installation of photovoltaic panels at the Kinneksbond	650 000,00 €

Eco-friendly construction and conversion grants	500 000,00 €
Repair of the pavement outside houses 75-119 Route d'Arlon in Capellen (left-hand side)	500 000,00 €
Restoration of the façade of the church in Mamer	330 000,00 €
Renovation of the René Federspiel building for use by the senior citizens' club "Clubhaus am Brill"	300 000,00 €
Fitting out rooms at the Capellen cultural centre for the needs of the Day Care Centre	300 000,00 €
Extraordinary works to repair rural roads	300 000,00 €
Redevelopment of the Place de la Résistance in Holzem - New concept	300 000,00 €
Redevelopment of the Sports and Leisure Park in Capellen	300 000,00 €
Renovation of the roof and façade of the church and presbytery in Capellen	260 000,00 €
Climate Pact 2.0	250 000,00 €
Modernisation of the interior lighting at the Nic Frantz Sports Hall in Mamer	220 000,00 €
Layout of spaces on the ground floor and third floor of the "Millénaire" building	200 000,00 €
Purchase of a petrol tractor (replacing the 1973 McCormick tractor) with various attachments	200 000,00 €
Infrastructure works in Capellen on the Route d'Arlon towards Windhof (Phase II - north side)	200 000,00 €
Modernisation of the interior lighting at the Kinneksbond Sports Hall in Mamer	200 000,00 €
Repair of the roof of the primary building at the Kinneksbond	200 000,00 €
Replacement of two footbridges in Drëps (damaged during heavy rainfall in 2021)	188 000,00 €
Acquisition and replacement of playground equipment	160 000,00 €
Nature Pact	150 000,00 €
Refurbishment of playgrounds at the Kinneksbond Campus in Mamer	150 000,00 €
Preparation of a traffic and urban planning study	150 000,00 €
Renovation and compliance upgrade of the Salle des Fêtes in Holzem	120 000,00 €
Transformation of the Château de Mamer	100 000,00 €
Urban planning contract with GDP review	100 000,00 €
Construction of a Day Care Centre No. 4 at the Kinneksbond in Mamer	100 000,00 €
Expansion of the production capacity of the kitchen at the Mamer Day Care Centre	100 000,00 €
Expansion of the production capacity of the kitchen at the Capellen Day Care Centre	100 000,00 €
Modernisation of the wastewater network (Rue du Centre, Rue Pierre Krier-Becker, Rue du Commerce (partially))	100 000,00 €
Restoration of paths in Risch Park in Capellen and connection of ponds to the drainage system	100 000,00 €
Compliance with pedestrian crossings + small mobility projects	100 000,00 €
Electricity supply to Parc Brill, Place de l'Indépendance and the Château de Mamer	100 000,00 €
Fitting out a dining hall with changing rooms	100 000,00 €
Various feasibility studies for projects aimed at securing water supply	100 000,00 €
Extension of the Tennis Hall in Capellen and the Restaurant	100 000,00 €
Ad hoc improvements to the school campus in Capellen	100 000,00 €

Initial budget 2026

	Ordinary budget	Extraordinary budget
Total revenue	69 648 030,00 €	10 231 591,00 €
Total expenditure	54 602 036,43 €	36 028 336,00 €
Profit for the year	15 045 993,57 €	-
Loss for the year	-	25 796 745,00 €
Presumed profit for 2025	26 164 238,41 €	-
Presumed loss for 2025	-	-
General profit	41 210 231,98 €	-
General loss	-	25 796 745,00 €
TRANSFER from ordinary to extraordinary	- 25 796 745,00 €	25 796 745,00 €
Final profit	15 413 486,98 €	-
Final loss	-	-

Ordinary budget

For the year 2026, ordinary revenue amounts to approximately € 69.64 million. This is 5.23% higher than the estimate in the revised 2025 budget.

Ordinary expenditure in 2026 will amount to approximately € 54.60 million, which is 4.48% higher than the amounts provided for in the revised 2025 budget.

	Authorised 2025	Revised 2026	Variation in €	Variation in %
Ordinary budget				
Receipts	66 188 798,53 €	69 648 030,00 €	3 459 231,47 €	5,23 %
Expenditure	52 262 643,75 €	54 602 036,43 €	2 339 392,68 €	4,48 %
Result	13 926 154,78 €	15 045 993,57 €	1 119 838,79 €	
Extraordinary budget				
Receipts	9 754 801,00 €	10 231 591,00 €	476 790,00 €	4,89 %
Expenditure	43 693 572,00 €	36 028 336,00 €	- 7 665 236,00 €	- 17,54 %
Result	- 33 938 771,00 €	- 25 796 745,00 €	8 142 026,00 €	
Overall budget				
Receipts	75 943 599,53 €	79 879 621,00 €	3 936 021,47 €	5,18 %
Expenditure	95 956 215,75 €	90 630 372,43 €	- 5 325 843,32 €	- 5,55 %
Result	- 20 012 616,22 €	- 10 750 751,43 €	9 261 864,79 €	

Ultimately, this represents an ordinary surplus of approximately € 15.04 million – an estimated surplus of a magnitude which our Municipality has never before achieved.

Our expenditure is increasing by 4.48%, it is true. But, as you know, as a Municipality, we have no direct control over certain expenditure – or they are newly appearing in the budget:

- our participation in inter-municipal unions is increasing, resulting in an additional cost of approximately € 462,000;
- The impact of automatic staff promotions and the pay scale jump scheduled for the third quarter of 2026 is affecting staff costs and various contracts;

- Added to this are the operating costs of new infrastructure: the new cogeneration unit, the new salle des fêtes, the car park at the “Millénaire” building and the new premises of the Senior Club in the René-Federspiel building.

These factors partly explain the increase in ordinary expenditure. At the same time, the strength of the ordinary surplus shows that we have sufficient margin to invest in important projects. It also shows that we are maintaining our focus on the quality of our services.

	Ordinary budget			Extraordinary budget	
	Revised budget 2025	Initial budget 2026	Variation	Revised budget 2025	Initial budget 2026
SYVICOL	33 165,00 €	37 515,00 €	4 350,00 €	-	-
ZARO	-	-	-	-	-
SIGI	419 993,00 €	404 173,00 €	- 15 820,00 €	-	-
SES	2 115 000,00 €	2 200 000,00 €	85 000,00 €	-	-
SICA	1 777 000,00 €	1 875 000,00 €	98 000,00 €	2 224 431,00 €	2 069 118,00 €
SICEC	1 252,00 €	1 350,00 €	98,00 €	63 681,00 €	-
SICONA	34 760,00 €	36 079,00 €	1 319,00 €	-	-
SIDERO	2 504 877,00 €	2 782 170,00 €	277 293,00 €	1 682 164,00 €	4 691 714,00 €
SIDOR	10 000,00 €	10 000,00 €	-	-	-
OSC MAMER	202 150,00 €	214 575,00 €	12 425,00 €	3 296,00 €	2 504,00 €
TOTAL	7 098 197,00 €	7 560 862,00 €	462 665,00 €	3 973 572,00 €	6 763 336,00 €
Portion / Expenditure	13,58 %	13,85 %	-	9,09 %	18,77 %

The following two tables show in detail – function by function – the evolution of ordinary revenue and expenditure. They indicate in which areas expenditure is increasing and where we have additional revenue.

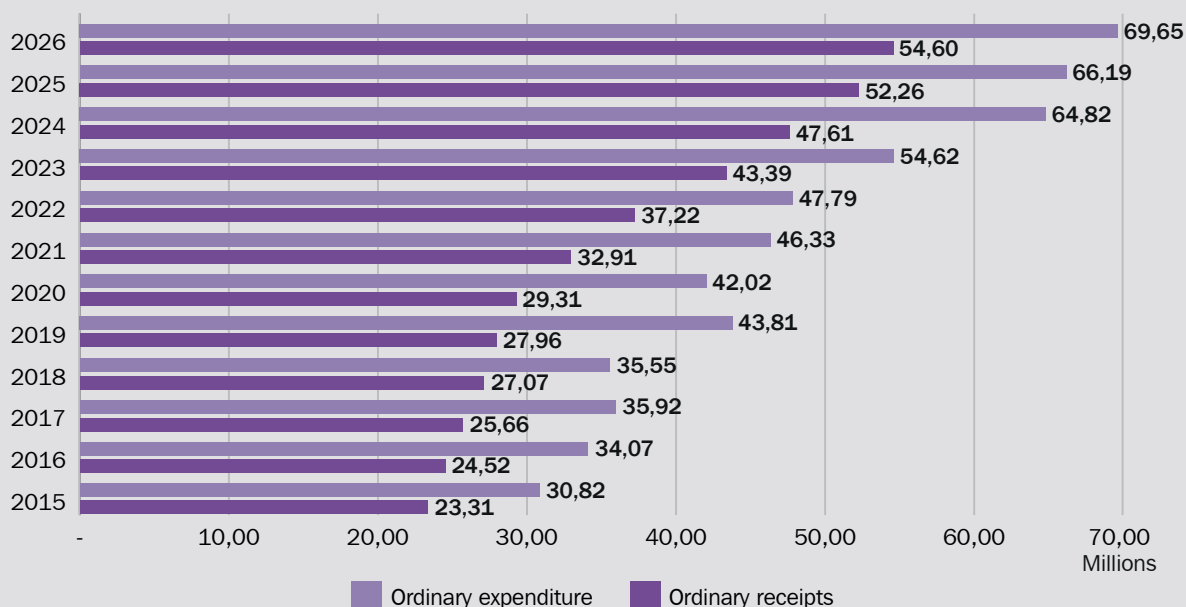
Ordinary receipts by function

Chapter	Title	Revised 2025	Initial 2026	Variation revised 2025 / initial 2026
0	Technical codes	136 778,53 €	-	-100,00 %
1	General services and public administrations	55 302 150,00 €	58 168 635,00 €	5,18 %
2	Social protection	846 000,00 €	893 500,00 €	5,61 %
3	Public order and safety	-	-	-
4	Economic affairs	533 000,00 €	541 425,00 €	1,58 %
5	Environmental protection	4 024 770,00 €	4 182 270,00 €	3,91 %
6	Collective housing and equipment	3 055 800,00 €	3 443 300,00 €	12,68 %
7	Health	400 000,00 €	408 000,00 €	2,00 %
8	Leisure, culture and worship	1 774 450,00 €	1 895 050,00 €	6,80 %
9	Education	115 850,00 €	115 850,00 €	0,00 %
	TOTAL	66 188 798,53 €	69 648 030,00 €	5,23 %

Ordinary expenditure by function

Chapter	Title	Revised 2025	Initial 2026	Variation revised 2025 / initial 2026
0	Technical codes	-	-	-
1	General services and public administrations	20 073 628,00 €	20 501 780,00 €	2,13 %
2	Social protection	3 797 692,50 €	4 008 382,50 €	5,55 %
3	Public order and safety	706 943,00 €	762 640,00 €	7,88 %
4	Economic affairs	1 338 562,00 €	1 417 426,67 €	5,89 %
5	Environmental protection	5 249 521,00 €	5 740 868,50 €	9,36 %
6	Collective housing and equipment	7 193 064,00 €	7 448 163,50 €	3,55 %
7	Health	48 000,00 €	38 500,00 €	- 19,79 %
8	Leisure, culture and worship	8 889 639,00 €	9 557 483,00 €	7,51 %
9	Education	4 965 594,25 €	5 126 792,26 €	3,25 %
	TOTAL	52 262 643,75 €	54 602 036,43 €	4,48 %

Ordinary budget - Evolution of expenditure and receipts



Extraordinary budget

Extraordinary revenue for 2026 is estimated at € 10.23 million.

Among this extraordinary revenue, the following should be highlighted:

Object	Amount
Subsidy - Extension of the Kinneksbond Music School in Mamer	1 850 150,00 €
Subsidy - Construction of a swimming pool at the Kinneksbond Campus in Mamer	1 475 000,00 €
Subsidy - Extension of the school and Day Care Centre at the Capellen School Campus	1 444 016,00 €
Subsidy - Construction of a building on the corner of the Rue du Millénaire and the Rue de l'École in Mamer (SNHBM - SDP Millénaire)	1 250 000,00 €
State subsidy under the Housing Pact	1 036 675,00 €
Contribution from residents to the cost of connecting to the sewage system	500 000,00 €
Subsidy - Construction of a temporary Day Care Centre / Life Long Learning Centre	456 250,00 €

Infrastructure charges - Housing	275 000,00 €
SDP - Compensation payable by the developer pursuant to Article 34 of the amended Law of 19 July 2004	250 000,00 €
Subsidy for the repair of rural roads	190 000,00 €

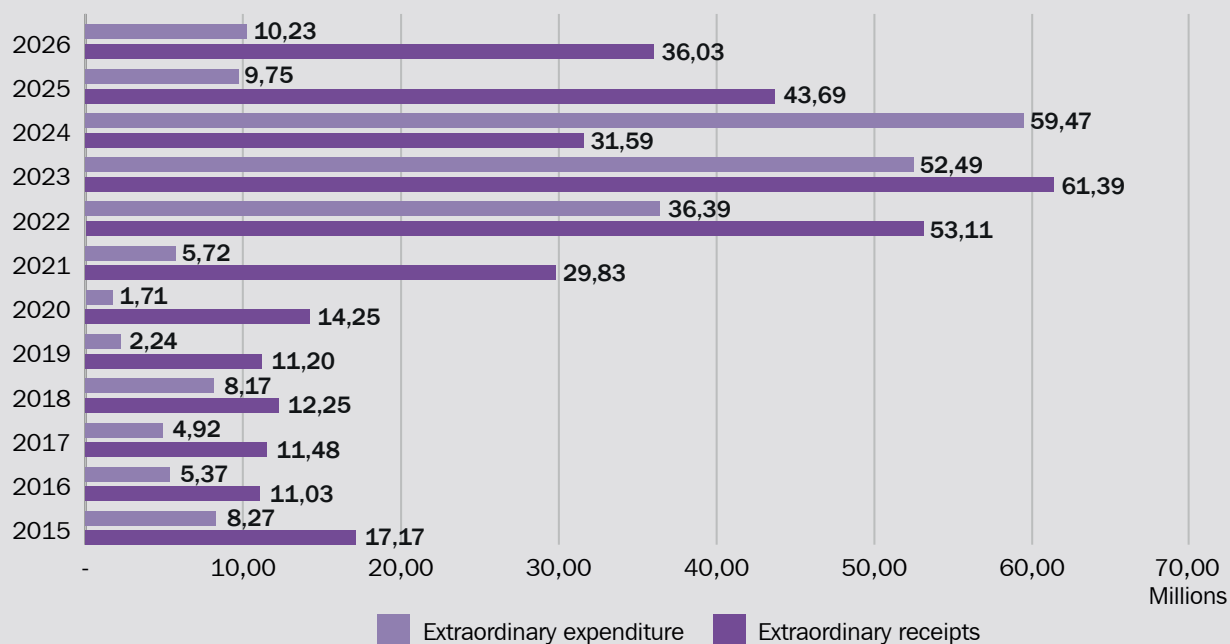
The **extraordinary expenditure** planned for 2026 totals € 36.03 million. This significant investment is important for our Municipality. I would like to thank the Deputy Mayor and Head of Technical Services, **Roger Negri**, for his professional oversight and valuable expertise in developing and supporting these projects.

The following projects are planned for 2026:

Object	Amount
Construction of a new school with Day Care Centre in Capellen	8 000 000,00 €
SIDERO - Capital contribution	4 691 714,00 €
Extension of the Kinneksbond Music School in Mamer	2 400 000,00 €
SICA - Capital contribution	2 069 118,00 €
Construction of a swimming pool at the Kinneksbond Campus in Mamer	1 650 000,00 €
Construction of a building on the corner of the Rue du Millénaire and the Rue de l'École in Mamer (SNHBM - SDP Millénaire)	1 425 000,00 €
Refurbishment of the "Wëllebau" building in Mamer	1 000 000,00 €
Refurbishment of the cogeneration plant in Mamer	1 000 000,00 €
Repair of the pavement outside houses 75-119 Route d'Arlon in Capellen (left-hand side)	1 000 000,00 €
Infrastructure works in Capellen on the Route d'Arlon towards Windhof (Phase II - north side)	1 000 000,00 €
Construction of a Day Care Centre No. 4 at the Kinneksbond in Mamer	700 000,00 €
Installation of an automatic tunnel dishwasher and refurbishment of sanitary facilities in the Day Care Centre 2	700 000,00 €
Installation of an insulated hood dishwasher and refurbishment of sanitary facilities in the early learning centre (François Trausch Street)	650 000,00 €
Installation of photovoltaic panels at the Kinneksbond	600 000,00 €
for environmentally friendly construction and renovation	500 000,00 €
Layout of spaces on the ground floor and third floor of the "Millénaire" building	500 000,00 €
Fitting out a dining hall with changing rooms	500 000,00 €
Construction of a temporary Day Care Centre / Life Long Learning Centre	300 000,00 €
Extraordinary works to repair rural roads	300 000,00 €
Transformation of the Château de Mamer	300 000,00 €
Climate Pact 2.0	250 000,00 €
Expansion of the production capacity of the kitchen at the Mamer Day Care Centre	250 000,00 €
Renewal of the synthetic surface on pitch No. 3	250 000,00 €
Installation of two bus shelters near the supermarket in Capellen	220 000,00 €
Renovation of the surface of football pitch No.1 (artificial turf) and replacement of lighting pylons	200 000,00 €
Expansion of the production capacity of the kitchen at the Capellen Day Care Centre	200 000,00 €
Modernisation of the wastewater network (Rue du Centre, Rue Pierre Krier-Becker, Rue du Commerce (partially))	200 000,00 €
Extension of the Tennis Hall in Capellen and the Restaurant	200 000,00 €
Replacement and digitisation of public lighting (Phase 2)	200 000,00 €
Replacement of interior lighting and upgrading of control panels to current standards at the Kinneksbond School Campus	200 000,00 €

Fitting out of premises for archives and offices on the ground floor of the technical department	200 000,00 €
Construction of a drinking water tank at Windhof in the Municipality of Koerich	200 000,00 €
Construction of additional changing rooms at the football pitch No.1	200 000,00 €
Demolition of the parish house in Mamer (Rue des Maximins)	175 000,00 €
Renovation of the René Federspiel building for use by the senior citizens' club "Clubhaus am Brill"	150 000,00 €
Nature Pact	150 000,00 €
Construction of a path between the Frounerbond housing estate and Rue Kitschenerwee	150 000,00 €
Construction of a glass roof near the refreshment bar at football pitch No. 2	150 000,00 €
Acquisition of vehicles and self-propelled equipment	120 000,00 €
Acquisition and replacement of playground equipment	100 000,00 €
Refurbishment of playgrounds at the Kinneksbond Campus in Mamer	100 000,00 €
Preparation of a traffic and urban planning study	100 000,00 €
Urban planning contract with GDP review	100 000,00 €
Ad hoc improvements to the school campus in Capellen	100 000,00 €
Replacement of water pipe section valves and removal of manholes in Mamer and Capellen	100 000,00 €
Demolition of the house at 20 Rue du Marché with extension of the "Schungeschten" car park	100 000,00 €
Construction of a cycle path between the Rue des Jardins and the Route de Dippach	100 000,00 €
Ad hoc measures for safety and mobility	100 000,00 €
Ad hoc improvements to the school buildings on the Kinneksbond School Campus	100 000,00 €
Renewal of the drinking water pipe - road from Mamer to Holzem	100 000,00 €
Study - Analysis of torrential rain maps in the Municipality of Mamer	100 000,00 €
Repair of road surfaces and pavements in the Municipality	100 000,00 €
Dismantling of the old cogeneration plant and network adaptation works	100 000,00 €
Partial refurbishment of CIPA 1	100 000,00 €
Partial refurbishment of the Kinneksbond Cultural Centre (foyer)	100 000,00 €

Extraordinary budget - Evolution of expenditure and receipts



I would group all these projects together as follows:

1. **Schools, childcare and reception facilities: € 15 million**
2. **Housing and social infrastructure: € 2.17 million**
3. **Energy, climate and environment: € 2.87 million**
4. **Mobility, traffic and safety: € 2.79 million**
5. **Sport, culture and community life: € 1.45 million**
6. **Heritage, neighbourhoods and community life: € 1.62 million**

Shaping our community together

As announced in the last budget, the **participatory budget** has been launched. In this first edition, two citizen projects were selected: a **dog park** to be built in Brill Park, and an **information display** at the “Hiereknapp” bus stop in Capellen.

A participatory budget has also been set up **in schools**. The Municipal Council is proud that children have taken the initiative to participate actively in shaping their everyday school life, in collaboration with the Municipality. The following projects were selected: the construction of a tree house, the purchase of specific play equipment for break times, and a “Babbelbänk” (discussion bench) to encourage children to interact with each other.

The **“Report-it” function** of the CityApp is actively used by citizens. Numerous minor incidents of damage have been reported, which regularly mobilises our services. The recently launched **Hoplr app** also helps to strengthen communication between residents and the Municipal Council.

In June this year, the climate team organised a **citizen forum** on the theme of “Producing and managing your own electricity”. Twenty-five people took part.

As part of the **Pact for Intercultural Coexistence**, a citizens' workshop entitled “Diversity Brunch” was also organised. 120 residents took part. Discussions focused on how to make community life in Mamer even more inclusive and sustainable.

This is how we create **spaces for participation, where our residents play an active role** – where they can become involved, contribute to decisions and participate in building our community.

All these experiences will be continued and developed in the coming years.

Together for a vibrant community

Under the responsibility of the Alderman for Culture, **Ed Buchette**, we maintain a **varied cultural and leisure programme**: Music Festival, Summer Festival at Brill, Holzemer Duerffest, Capellener Festival, Neighbours' Day, Europe Day, Sports Night, and so on.

Winter Moments opened its doors this weekend.

The ice rink is now larger, which improves safety for the many visitors. On Tuesdays and Thursdays, one hour is reserved for children up to the age of 8, as a pilot project.

In the castle courtyard, a new chalet has been installed: 160 seats, modular, on a single level. All this has been done **in close collaboration with the associations**.

Preparations for next year are already in full swing.

A rich **summer programme** is planned, including a cycling championship in June, public viewing of the World Cup for football fans, and a wide range of concerts in Mamer, Capellen and Holzem.

In order to maintain the high quality of these cultural and social activities, approximately □ 1.6 million has been allocated in the budget.

All this is being done in close collaboration with our associations, to create a vibrant Municipality which brings its residents together.

Courses for young and old alike

The Municipality will continue to offer a wide range of high-quality courses and training programmes. A total of **79 courses are available** for the 202-2026 season. We already have more than 1,300 registrations for the first semester. In the second semester, 13 additional courses will be added.

New workshops will be introduced, including comic book creation, fineliners and an introduction to the arts. Children will also be able to enjoy new yoga workshops.

Swimming lessons in our new swimming pool have been very successful and will be adapted to demand in the coming years..

Residents can also take a wide range of language courses: Luxembourgish, English, French, Italian, Spanish, as well as a German sign language course.

For children, a Chinese course continues to be offered, opening a window onto other cultures.

In summary: there is something for everyone.

Cost: approximately € 200,000.

For our youngest citizens

The Municipality continues its commitment to **young children** and their families.

An important source of support remains the cooperation with the non-profit-making organisation Mameranus, which does valuable work with the Kannerstuff in Capellen and the Huesestuff in Holzem. Next year, we will begin preliminary discussions on the creation of an additional approved nursery for 30 to 40 children.

The **Pampers subsidy**, which has become a tradition, remains in high demand: 43 applications were submitted this year.

We are also delighted that our swimming pool is now open to toddlers. **Baby swimming lessons** allow children aged 3 to 16 months, accompanied by their parents, to discover the water in complete safety. Registrations fill up in seconds.

For our pupils

Children and their future remain a key priority for the municipal council.

The Day Care Centre and primary education therefore account for a significant portion of the budget in 2026:

- approximately **€ 7.4 million** in the ordinary budget, representing 13.63% of total expenditure;
- an additional **€ 10.95 million** in the extraordinary budget.

This covers not only **the staff and operating costs of schools and the Day Care Centres**, but also includes school transport, teaching materials, activities and excursions, as well as the financial contribution to Arcus for the management of the after-school club.

These amounts cover not only staff and operating costs, but also **school transport**, teaching materials, activities and excursions, as well as the contribution to Arcus for the management of the after-school care centre.

Approximately € 900,000 is earmarked for school transport for both municipal schools and the European School. In addition, € 430,000 is allocated for the Pedibus.

Within the context of population growth, particularly linked to the new Wëlthgebond district, our **infrastructure must be adapted**. Three projects, approved at previous meetings, will be implemented in the coming months:

- **€ 350,000** to increase meal production capacity at the Day Care Centre in Mamer;
- **€ 700,000** to install a modern washing tunnel and refurbish the sanitary facilities at the Day Care Centre 2;
- **€ 600,000** to modernise the early years building (kitchen and sanitary facilities) to enable shared use with the Day Care Centre.

Another major pillar is **the construction of the new school with the Day Care Centre** in Capellen – the largest educational investment in the municipality in the coming years. This project, costing **€ 15.5 million**, officially began in April 2025. For 2026, € 8 million has been allocated in the budget.

Once completed, this infrastructure will offer capacity for 224 children, including **144 places in the Day Care Centre** and around **80 school places**.

For the transitional period, the Capellen cultural centre was converted in the summer of 2025, at a cost of **€ 300,000**, into an annex of the Day Care Centre.

From January onwards, 316 children will be attending school in Capellen and 537 in Mamer – and the trend is upwards.

That is why we are also planning a **fourth Day Care Centre on the Kinneksbond Campus** site. **€ 700,000** has been earmarked in next year's budget. This is a priority project, currently in the intensive planning phase.

Every year, the Kinneksbond swimming pool enables **1,100 children** from Mamer, Capellen, Holzem and the Municipality of Kehlen to take swimming lessons.

The Bëschschoul à la Drëps is another important innovation: every week, certain classes enjoy lessons in the great outdoors.

School camps will also continue in 2026: a winter snow camp and a summer adventure camp. An important and enriching experience for our children. Cost: € 236,500.

As part of the school development plan, we are also investing in:

- Equipment for children with special needs;
- Development of digital skills (iPads, 3D printers, specialised teaching materials);
- Sustainable projects, such as the vivarium.

This is also part of a modern school infrastructure. It is also part of a Municipality for all.

The new music school – the auditorium of which is now complete – offers music lovers the best possible conditions. For the 2025-2026 school year, we have **999 enrolments**, corresponding to **633 students**. One hour of music lessons costs € 6,912.53.

The Municipality's contribution to the UGDA amounts to **€ 2.45 million** for 2026, while the State provides a subsidy of approximately **€ 1.4 million**.

All **these investments** – from school classrooms to after-school clubs, swimming pools, music schools and educational projects – illustrate **a modern, sustainable, forward-looking and high-quality education policy** for children and schools.

For our youth

Our **Youth Centre** represents an expenditure of approximately € 230,000. It is a place where wonderful projects are born. This year's Charity Run is one example: a space **where young people experience the meaning of community**. There is a new addition: the leasing of a minibus – 80% of the costs are covered by the Municipality, with the remaining 20% covered by the Municipality of Garnich.

Youth mobility is important: we continue to support the purchase of an Interrail pass, covering 90% of the cost.

The bonus for young people who have successfully completed their school year amounts to € 150,000. In 2025, 935 bonuses have already been paid out.

The Youth & Work service remains an essential service for vulnerable young people aged 16 to 29. The objective is clear: to create opportunities.

The first open-air cinema at the Brill Park, organised by the Youth Commission, was also a great success. The films "Mamma Mia" and "The Lion King" attracted many young people and families. The Committee is encouraged to continue this experience.

For our senior citizens

The opening of **supported housing** next to the CIPA in Mamer, scheduled for the first quarter of 2026, is an important project for our senior citizens. In total, there will be 20 homes for 30 people, with priority given to residents of the Municipality.

The agreement with **the non-profit-making organisation Aarbechtshëllef** allows senior citizens over the age of 70 to receive free assistance with certain daily tasks, such as snow removal or hedge trimming. For senior citizens over the age of 65, a subsidy of up to € 250 per year is also available for this type of private service, at a reduced rate through the association.

The Municipality also supports the installation of the External Assistance Service (telephone alarm) by covering € 24 per month. In 2025, 16 installations were completed.

For the **Meals on Wheels** service, € 140,500 has been allocated in the 2026 budget.

At the **"Clubhaus am Brill"**, our senior citizens' club, 61 courses, 60 workshops and 12 conferences were organised last year for 823 participants.

At the beginning of the year, a € 300,000 quote for the renovation of the René Federspiel building was approved. Those responsible gave very positive feedback and requested the possibility of also converting the basement so that more activities could be organised there.

The **Family and Senior Citizens' Committee** organises numerous activities: tea dances, senior citizens' parties, talent shows and excursions. A budget of € 71,500 has been allocated for 2026.

Another important project is **the Super Senior programme**, also known as "Erfahrung meets school" (Experience meets school): senior citizens provide academic support to children outside school hours. Between March and October 2025, eight senior citizens supported 17 children, providing a total of 290 hours of support.

The Senior Plus service, set up in collaboration with the Hëllef Doheem foundation, offers personalised support to elderly people to enable them to live independently at home for as long as possible. It is still too early to assess its effectiveness, but it is a promising initiative for preserving independence.

A guide for senior citizens, listing all these services and the main points of contact at municipal and national level, will be distributed shortly.

Support for all situations in life

Under the responsibility of our Deputy Mayor for Social Affairs, **Francine Closener**, the Citizens' Centre offers residents a wide range of services and activities.

Initiatives such as the Fairtrade Breakfast, activities around International Women's Day, the Diversity Brunch, the Inclusion Festival, Europe Day and the Charity Run help to strengthen an **inclusive and supportive Municipality**.

Services such as BabyPlus, the Public Writer and *Youth & Work* play an essential role in this support.

Approximately **€ 450,000** has been allocated in the 2026 budget for the running of the **Citizens' Centre**. The Equal Opportunities, Inclusion and Living Together Committees are contributing an additional **€ 72,000**.

Regarding the **cost-of-living allowance**: from 2026, anyone residing in the Municipality and appearing on the National Solidarity Fund list will automatically receive this municipal assistance. The College of Aldermen proposes to increase the municipal contribution to 35% of the state allowance, with a ceiling of **€ 1,100** per year. A credit of **€ 220,000** is earmarked for this purpose – **€ 170,000** more than in the 2024 account.

The Joint Social Office will receive € 214,575 in funding next year. In 2025, 130 residents of Mamer submitted one or more applications to the Social Office, resulting in a total of 498 grants being awarded.

Sports and leisure facilities

In the area of **sports and leisure facilities**, ordinary expenditure of **€ 2.6 million** is planned, representing approximately 4.8% of total expenditure.

This also reflects the remarkable work of our associations, particularly with young people. They bring the community to life and bring residents together. Neighbours become teammates.

At around € 230,000, **subsidies to associations** remain at a very high level, particularly to support professional coaching.

Our sports facilities will continue to be modernised where necessary.

On the **main** football pitch, a new synthetic surface was installed this year at a total cost of € 1.9 million. This now allows more teams to train there.

The lighting has also been replaced to meet FLF requirements, at a cost of **€ 900,000**. The floodlights shine almost as brightly as the moon.

In the longer term, the construction of new changing rooms for football is also being considered.

On pitch No. 2, a **covered shelter** will be installed to provide shelter for the public in case of bad weather. € 200,000 has been allocated in the budget.

At the Capellen **traffic garden**, where children learn road safety rules, the traffic lights will be replaced at a cost of € 50,000.

The swimming pool opened to the public on 19 September. To date, 777 access cards have been issued and 586 admissions recorded. The operating costs of the swimming pool amount to approximately € 940,000.

The **Mamer Chess Club**, a real success story, now has new premises in the music school.

The Wëllebau Brasserie opened its doors this year. This historic building was acquired by the Municipality from the Harmonie in 2018 for € 524,000, then completely restored and modernised at an estimated cost of € 9.76 million.

A new meeting place for the Municipality. A piece of Mamer's history. A heritage site where past and present come together harmoniously.

The Millénaire building

Next to the 19 homes, which are expected to be completed soon, **an underground public car park** with around 130 spaces is currently under construction.

The idea is simple: to offer **secure, covered parking** in the heart of the town. The first three hours will be free, after which the rate will be € 3 per hour. A regulation to this effect will soon be submitted to the Municipal Council.

For **the ground floor and third floor**, a feasibility study will be launched shortly.

On the ground floor, three functions are envisaged:

an inclusive café run by the Citizens' Centre; a social grocery store, proposed to the Social Office and the Red Cross; and multi-purpose spaces for municipal services, including offices and rooms for classes and meetings.

On the third floor: With a net surface area of approximately 200 m², modern offices could be fitted out, after analysing requirements, ideally for the technical department as well as for the environment and town planning departments.

Nature and climate protection, energy efficiency and sustainable transport

One of the Municipality's fundamental tasks is **the management of drinking water, wastewater and waste**. These areas account for € 8.2 million in the ordinary budget, or 15.06% of the total budget. In the extraordinary budget, € 7.5 million is earmarked for this purpose:

- € 4.69 million for the wastewater treatment plant;
- € 2 million for the SICA resource centre.

As required by law, these services must be financed in such a way as to cover their costs. The College of Aldermen is therefore proposing to the Municipal Council a revision of taxes based on a detailed cost calculation.

As part of the Climate Pact, the Municipality has already implemented – and will continue to implement – numerous measures in the areas of energy, mobility, waste management and public awareness.

These include:

- the new **cogeneration plant**, producing **6.1 million kWh of heat** per year and enabling a reduction of approximately 2,200 tonnes of CO₂;
- **the large-scale installation of photovoltaic panels** (3,700 modules), with a capacity of 1,400 kWp. As of 26 November this year, approximately 1,200,000 kWh had already been produced – more than double the production for 2024.

Own consumption, i.e. the share of electricity used directly by municipal buildings, currently stands at around 35%.

From 2026 onwards, surplus electricity production will no longer be fed into the grid but redistributed to other municipal sites. This will allow for greater energy independence and will have a positive impact on the budget, as purchased electricity is more expensive than electricity sold back to the grid.

The development of photovoltaic installations will continue, with an **investment of € 600,000 next year**.

- Introduction of **energy accounting** to measure and optimise consumption;

- Modernisation of public lighting with LEDs and digitisation of more than **300 light points, enabling remote programming and adjustment**: € 50,000 in 2025 and € 200,000 in 2026;
- the **Vel'OH!** system, with 14 stations and 140 bicycles, totalling approximately **60,000 trips** per year: total investment of **€ 800,000**, with annual costs of approximately **€ 185,000**;
- **Flex Carsharing**, which currently has 6 stations, 7 cars and 4 vans, with nearly 58,000 km travelled in 2024 and 478 active users. Two additional stations could be created in the coming years. The cost to the Municipality is approximately \square 10,000 per station;
- **35 electric charging stations** across the municipality. New stations will be installed in the Millénaire car park and at several other locations: Cité Gewännchen, Parc des Sports et des Loisirs in Capellen, Holzem (Rue Hélène Fournelle), Cité Edemer in Mamer, Kinneksbond car park, Schungeschten car park, Rue Mont-Royal car park and CIPA car park.
- A strong **commitment to night-time mobility**, with the Late Night Bus (Holzem-Clausen and Steinfort-Clausen lines), special shuttle buses, the Night Rider (around 540 journeys per year) and the on-demand bus service (around 7,000 journeys). Total cost: over € 480,000 per year;
- the **pedestrian signage system** guiding residents through the Municipality: € 80,000 planned for 2026;
- **subsidies for electromobility**, with € 60,000 in 2025 and 2026;
- **subsidies for photovoltaic installations and energy renovations**, which will increase from € 237,000 in 2024 to € 500,000 for 2025 and 2026.

In addition, numerous awareness-raising activities – workshops, Fairtrade initiatives, school projects, brochures, Repair Café (73 items repaired during the last edition), distribution of plants – enable citizens to become actively involved in the transition.

Under the Climate Pact, the Municipality has achieved a certification rate of 68%, which is nearly 11% higher than in 2022. The aim is to continue making progress.

For 2026, the following are planned in particular:

- strategic concepts and management tools in the areas of energy, mobility and digitalisation;
- new energy efficiency measures in municipal buildings;
- measures for more efficient water use;
- the development of soft mobility (cycling, walking, signage);
- improvements in waste management.

Within the framework of the **Nature Pact**, the Municipality is also implementing concrete measures to protect the environment, enhance biodiversity and use natural resources sustainably.

Many of these **actions are carried out in collaboration with SICONA**: installation of insect hotels, bird and bat nesting boxes, **creation of flower meadows and orchards**, and tree planting.

In **Brill Park, a 300 m² micro-forest has been created**, comprising 900 trees, shrubs and hedges.

Citizens – young and old alike – are involved in these initiatives. A community garden has been created at Kinneksbond, and another is planned for PAP Wëlgebond. Educational gardens also exist in schools. The “yellow ribbon” initiative invites residents to freely harvest fruit from communal orchards.

Within the framework of the Nature Pact, the Municipality has achieved **certification of 54.29%** since 2024, an increase of around 6% compared to 2023.

For 2026, a programme **worth around € 500,000** has been developed with **SICONA**, including in particular

- the creation of biotopes, wetlands, flower meadows and orchards;
- planting trees;
- measures to support fauna and flora, with nectar-producing plants, facilities for butterflies, nesting boxes for birds and bats, and a biodiversity tower;
- numerous nature awareness projects in schools.

The Municipality also **supports external** actors, such as Klimabündnis Lëtzebuerg, Fairtrade and other organisations. Details of the subsidies, amounting to € 90,000, are included in the budget.

The College of Aldermen is also exploring new avenues, such as a wind turbine project near the “Juckelsbësch” (with € 50,000 earmarked for a possible feasibility study) and an agroforestry project (€ 10,000), in collaboration with state authorities and the forest ranger – provided that a willing farmer can be found.

The budget includes direct expenditure of € 250,000 for the Climate Pact in 2025 and 2026, and € 150,000 for the Nature Pact over the same period.

However, it should be emphasised that **spending on climate and nature is not limited to these budget items** alone. The instruments of the Climate Pact and the Nature Pact remain relatively rigid, as they specify precisely which measures can be counted.

As a result, many **investments** made in recent years – despite having a direct impact on the climate or nature – **are not always taken into account in these programmes**. A purely communicative approach would lead to a focus on studies and concepts rather than concrete investments.

This might earn more points, but it would have less of a real impact on the climate and nature.

The continued expansion of photovoltaic installations and significant investment in cogeneration are good examples of this: these projects earn few points in the assessment systems, but they bring many concrete benefits for the climate.

That is why the College of Aldermen has tasked the environment department with drawing up a detailed report – also included in the budget dossier – showing that expenditure related to the Climate Pact will reach around € 8 million in 2026.

Municipal staff

Without qualified and committed staff members, the decisions of the College of Aldermen and the Municipal Council could not be implemented.

As of 31 December 2025, the Municipality employs 127 people: 48 municipal workers, 38 civil servants, 17 municipal employees, and 24 white-collar workers, mainly assigned to school transport. This workforce represents 107.73 full-time equivalents (FTEs).

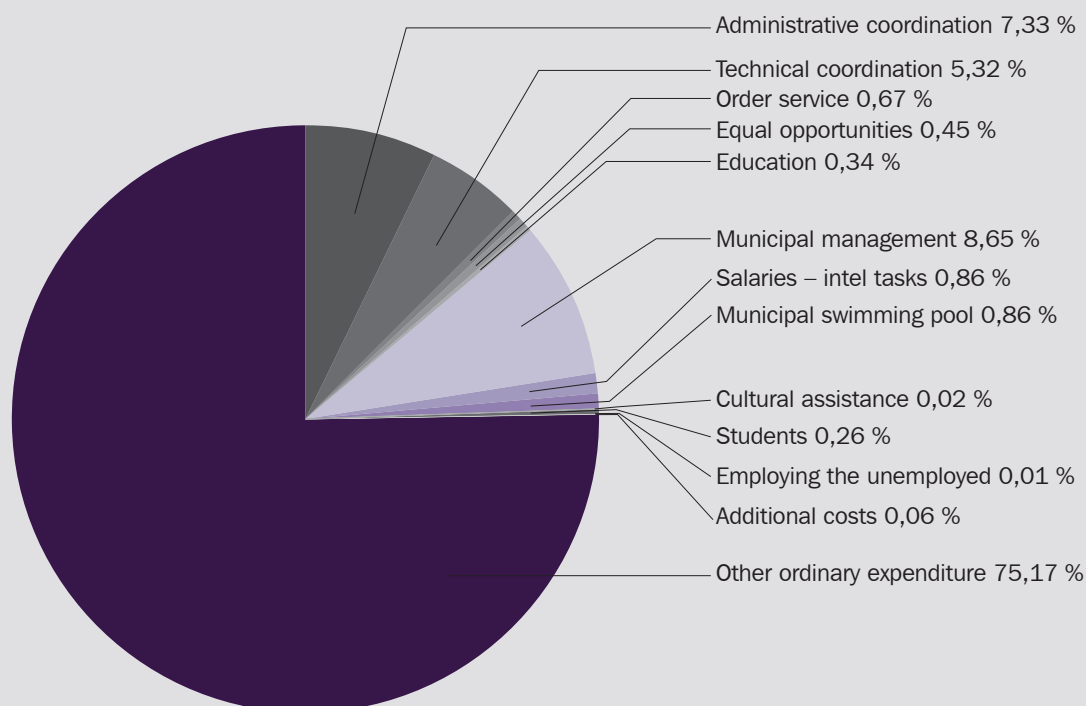
For 2026, taking into account departures, returns from parental leave and vacant positions, the following recruitments are planned:

- A new member of staff at the municipal secretariat;
- A new member of staff in the Environment, Energy and Mobility Department, responsible in particular for conceptual work and communication in the context of the Climate Pact and the Nature Pact;
- A new member of staff in the Public Relations Department.

As at 31 December 2026, it is expected that 137 staff members will be working for the municipality, representing 118.03 full-time equivalents.

Personnel expenditure will amount to € 13.5 million in 2026. The table comparing the years 2024 to 2026 shows that these costs remain relatively stable: they represent 24.85% of ordinary expenses and 19.48% of ordinary revenue.

Portion of staff costs in ordinary expenditure budget



Evolution of staff costs	2024 account	Revised budget 2025	Initial budget 2026
Administrative coordination	3 449 641,03 €	3 720 000,00 €	4 005 500,00 €
Technical coordination	2 551 145,00 €	2 691 800,00 €	2 909 000,00 €
Order services	332 019,61 €	351 250,00 €	368 000,00 €
Equal opportunities	119 585,26 €	221 800,00 €	247 000,00 €
Education	163 867,16 €	179 400,00 €	185 500,00 €
Salaries – manual tasks	4 274 051,90 €	4 475 078,00 €	4 726 431,50 €
Salaries – intellectual tasks	399 252,85 €	435 700,00 €	467 500,00 €
Swimming pool	253 328,55 €	383 322,00 €	471 618,50 €
Cultural	10 944,24 €	11 500,00 €	11 850,00 €
Students	128 065,88 €	139 885,00 €	141 400,00 €
Employing the unemployed	7 252,72 €	6 000,00 €	-
Other staff costs	30 031,13 €	38 300,00 €	35 250,00 €
Other ordinary expenditure	35 887 217,52 €	39 608 608,75 €	41 032 986,43 €
Total	11 719 185,33 €	12 654 035,00 €	13 569 050,00 €
ETP	104,22	107,73	118,03
Variation in € in relation to the preceding year	967 856,20 €	934 849,67 €	915 015,00 €
Variation in % in relation to the preceding year	9,00 %	7,98 %	7,23 %
Ration of staff costs in relation to ordinary expenditure	24,62 %	24,21 %	24,85 %
Ratio of staff costs in relation to ordinary receipts	18,08 %	19,12 %	19,48 %
Costs / ETP	112 446,61 €	117 460,64 €	114 962,72 €
Ordinary expenditure	47 606 402,85 €	52 262 643,75 €	54 602 036,43 €
Ordinary receipts	64 817 816,80 €	66 188 798,53 €	69 648 030,00 €

Conclusion

Ladies and Gentlemen,

In conclusion, the 2026 budget closes with a **projected final surplus of € 15.41 million.**

A budget is not just about figures, tables or graphs. **It reflects where the Municipality has come from and where it is heading.**

This budget is a continuation of what we have been building consistently over the last few years:

- A Municipality where **children and young people** have their place, are supported and can grow up safely;
- A Municipality which allows its **senior citizens** to remain fully integrated into society;
- A Municipality which is aware of its responsibilities in terms of **climate, nature and sustainability**;
- A Municipality where **living together matters: between generations, between cultures** and with those who are going through more difficult situations.

We invest in schools, community centres, swimming pools, music schools, associations, infrastructure, mobility and the future of energy. **We do this because we look beyond tomorrow.**

A budget that only considers one year at a time is quickly drawn up – but it is just as quickly exhausted.

This budget is a **budget of responsibility**:

- **Responsibility towards taxpayers**, as we are working with a solid ordinary surplus, decreasing debt and controlled spending levels;
- **Responsibility towards citizens**, because we invest where it really matters to them – in their daily lives, their neighbourhoods, their schools, their roads and their meeting places;
- **Responsibility towards future generations**, because we want to leave them a Municipality which is not only pleasant, but also sustainable.

I would like most sincerely to thank the entire administration, the various departments and the technical department for their collaboration throughout the year. Their work also helps to keep our expenditure within reasonable limits. Special thanks go to Nico Bontemps, who supports the College of Aldermen with his skill and expertise. He is the Municipal Secretary, but also an advisor to the College of Aldermen and coordinator of services that are constantly developing. He carries out these responsibilities with great professionalism.

A second special thank you also goes to my colleagues on the Municipal Council for their excellent collaboration. They manage their respective departments with competence and vision. Without this teamwork, we would not be where we are today.

I would also like to thank the Municipal Council for their excellent cooperation and for the interesting – and sometimes, naturally, contradictory – discussions, which were always conducted seriously in the interests of the Municipality. I look forward to the forthcoming discussions on this budget.

I am convinced that the College of Aldermen has presented the Municipal Council with transparent and informative documents, allowing for an objective and in-depth discussion of the 2026 budget. The discussion and vote are scheduled for 12 December 2025.

Thank you for your attention.

2. Municipal planning and urban development:

- a) subdivision of two parcels of land, located at 37 Rue de la Libération, Mamer, into four plots intended for construction (Article 29 of the amended Law of 19 July 2004);

At the start of the meeting, the second item on the agenda, sub-item 2(a) was withdrawn from the agenda due to a calculation error. The matter will be presented again at a later meeting.

- b) vote by the Municipal Council on a specific amendment to the graphic part of the General Development Plan (GDP) of the Municipality of Mamer concerning land located in Capellen, "Zolwerfeld IV" (Article 14 of the amended Law of 19 July 2004);
- c) vote by the Municipal Council on a specific amendment to the graphic part of the Special Development Plan (GDP ED) of the Municipality of Mamer concerning land in Capellen, "Zolwerfeld IV" (Article 30 of the amended Law of 19 July 2004).

Municipal architect Patrick Wallers jointly presents sub-items 2b and 2c. These are two specific amendments to the GDP and SDP "existing district" (SDP QE) for the Zolwerfeld IV zone in Capellen.

The amendment to the GDP concerns an area of approximately 4.4 ares, which will be attached to the neighbouring PAP "new district" (SDP NQ) in order to structure the development of the new district better and preserve several large trees. The public inquiry, held from 2 June to 11 July 2025, took place without any comments. No environmental assessment was required and the competent planning commission issued a favourable opinion on 5 November.

The SDP ED has been adapted accordingly, in particular through a slight modification of the master plan. A positive opinion has also been issued by the Evaluation Unit on this matter.

However, Councillor Adèle Schaaf-Haas (Déi Gréng) expressed reservations about the order of the procedures. In her view, a 'new district' SDP should only be submitted to the public procedure once the corresponding amendment to the GDP has been definitively adopted.

Architect Patrick Wallers replies that parallel procedures are permitted, provided that the file clearly states that the amendment to the GDP has not yet entered into force. The published SDP explicitly refers to this ongoing amendment and its approval remains conditional on the prior adoption of the amended GDP. The Evaluation Unit also considers this approach to be compliant.

Mayor Luc Feller (CSV) announces that he will request written clarification from the Ministry of the Interior in order to avoid any ambiguity in the future. However, he emphasised that the current procedure is legally correct.

The amendments to the GDP and SDP QE were adopted by a majority vote, with the three councillors from Déi Gréng abstaining.

- d) decision on the exercise of a right of pre-emption on a parcel of land located in Mamer, entered in the Land Register for the Municipality of Mamer, Section B Mamer-South, under No. 457/7765, on the "Rue des Jardins" ;

- e) decision on the exercise of a right of pre-emption on a parcel of land located in Mamer, entered in the Land Register for the Municipality of Mamer, Section B Mamer-South, under No. 457/7766, on the "Rue des Jardins".

Mayor Luc Feller (CSV) informs the Council that the College of Aldermen recommends not exercising the right of pre-emption for the plots of land located on Rue des Jardins (plots nos. 457/7765 and 457/7766).

The Municipal Council follows this recommendation.

3. Approval of a service contract governing the terms and conditions for the development of and assistance to the "Citizens Centre for Equality and Inclusion".

It is proposed to extend the existing consultancy contract with an external expert for the Citizens' Centre.

Alderman Francine Closener (LSAP) explains that the Municipality has been benefiting for some time from specialised support in implementing the project as part of the Municipal Equality Pact, the scope of which is constantly growing. A second specialist is now working at the Citizens' Centre, which is a significant reinforcement. However, given the increase in tasks, this remains insufficient.

The contract therefore provides for the continuation of this external support, in particular for the organisation and evaluation of workshops, as well as for the strategic planning of future themes.

Councillor Jessica Klopp (DP) emphasises the added value of the Citizens' Centre for the Municipality. However, she criticises what she considers to be insufficient involvement on the part of the Committee for Intercultural Coexistence and asks whether the external expert could participate in the commission's meetings in future.

Alderman Francine Closener (LSAP) states that in future, municipal staff members, rather than external advisers, will participate in the meetings of the Intercultural Coexistence, Equal Opportunities and Social Inclusion Committees. She adds that these committees will be more closely involved in the future activities of the Citizens' Centre.

The extension of the contract with the external expert is adopted unanimously.

4. Municipal finances: approval of receipts.

The Municipal Council then considers the approval of several revenue items, which must be formally validated.

The item is adopted unanimously.

5. Joint Social Office in Mamer: approval of the revised budget for 2025 and the initial budget for 2026.

The Municipal Council then examines the revised budget for 2025 and the provisional budget for 2026 of the Joint Social Welfare Office. Mayor Luc Feller welcomes the president of the

Social Welfare Office, Marcel Schmit, and the secretary, Pierre Krier, who were present to present the figures.

In his presentation, Pierre Krier points out that, since 2011, the Social Welfare Office has been responsible not only for Mamer, but also for the Municipalities of Bertrange, Dippach, Kehlen, Koerich, Leudelange and Reckange-sur-Mess. Staff are provided under an agreement with the Red Cross. The team consists of four social workers and two assistants specialising in the REVIS law. During the current year, 130 cases have come from the municipality of Mamer.

The presentation shows that the number of households receiving support is steadily increasing. The assistance provided ranges from financial support to housing assistance and food aid. For 2025, the budget shows expenditure of around € 2.8 million and revenue of around € 2.9 million.

The most significant items relate to staff costs and assistance in the form of advances and direct financial support. Funding comes mainly from partner municipalities, which contribute around 50%, and the Ministry of Family Affairs, which also contributes around 50%. In addition, funds are provided by the Œuvre nationale de secours Grande-Duchesse Charlotte, which contributes in particular to the financing of the social grocery store..

For 2026, the Social Office forecasts a significant increase in expenditure, which is expected to reach around € 3.6 million. This increase is due to the planned management of 19 additional social housing units.

Councillor Adèle Schaaf-Haas (Déi Gréng) asks for details on the number and type of housing units concerned. Pierre Krier explains that 20 dwellings are currently managed according to the AIS model. In addition, there are 6 units in Kehlen and 9 in Bertrange as part of the affordable housing scheme. Another dwelling is rented directly in Mamer via a private rental contract. Rents are set in accordance with legal provisions and tenants' income ceilings.

Councillor Djuna Bernard (Déi Gréng) asks whether regular budget surpluses could be used in a targeted manner to launch new projects. Pierre Krier indicates that this possibility is being explored and pointed out that investments in social housing made in recent years are already moving in this direction.

However, he emphasises that many project ideas are evolving or becoming less necessary due to new state support programmes, particularly thanks to additional funding from the Ministry of Housing.

In conclusion, the Mayor thanks the speakers for their detailed presentations and for the work accomplished by the Social Services Office. The Municipal Council unanimously approves the revised budget for 2025 and the draft budget for 2026.

6. Road traffic: confirmation of a temporary emergency road traffic regulation valid for more than 72 hours – Route d'Arlon in Capellen.

The Municipal Council then confirms an urgent traffic regulation concerning the Route d'Arlon in Capellen.

Councillor Roger Negri (LSAP) explains that the section of road concerned has already been presented previously and that work on the sewer pipes is currently underway on the left-hand lane.

As the measure exceeds a duration of 72 hours, formal approval from the municipal council is required.

No comments are made and the item is adopted unanimously.

7. Grants to associations: € 3,500.00 to the Tourist Office for the organisation of the reception on the occasion of Saint Nicholas Day 2025.

The Municipality is also supporting this year's traditional reception in honour of Kleeschen, organised by the Tourist Information Office.

Alderman Ed Buchette (CSV) explains that, as usual, the costs associated with this visit are covered by a financial contribution from the Municipality. This year, the expenses will even be slightly lower, as the sleigh cannot be used due to weather conditions. Transport to the Kinneksbond cultural centre will therefore be provided by a school bus.

Councillor Djuna Bernard (Déi Gréng) emphasises that, as a Fairtrade Municipality, more attention should be paid to the use of fair trade products at events of this kind. She proposes that sweets should be chosen more consciously in future, with a preference for sustainable and fair trade products..

Councillor Jessica Klopp (DP) supports this suggestion and reiterates the importance of teaching children from an early age about the origin and value of food.

The grant is unanimously approved.

8. Information, any other business and questions from Municipal Councillors.

Mayor Luc Feller (CSV) announces that the working group dedicated to the SDP "existing district" (SDP ED) will be reconvened, as the documents have now been finalised following previous discussions.

He also announces new safety measures for the Pedibus. In collaboration with the police, children will now be equipped with reflective safety vests. Staff will also continue to undergo annual training, particularly on communicating with children and managing stressful situations.

The Mayor then reminds everyone that 2026 will mark the 50th anniversary of the twinning between the Municipality and Dangé-Saint-Romain (France). However, the French evening, initially planned for the Friday before the Whitsun holidays, will coincide with the French municipal elections, which would make official participation by the partner Municipality impossible. In order to preserve the symbolic significance of the original signing date, the mayor proposes postponing the celebrations until 2027.

Several speed bumps will soon be installed on the Rue François Trausch at the request of local residents in order to calm traffic.

A currently unoccupied house in the centre of Mamer, formerly used by the Hëllef Doheem Foundation, could also be considered as a shelter for women. The Municipal Council wishes to offer this building to the Red Cross, or possibly to another organisation. However, the technical and structural conditions still need to be examined.

Councillor Simone Frank (CSV) expresses concerns about traffic related to the construction site near the pharmacy on the Rue du Commerce in Mamer. According to her, the situation is unclear for pedestrians and regularly causes traffic jams.

Alderman Roger Negri (LSAP) explains that local constraints are significant and that the possibilities for changing the traffic flow remain limited. However, he believes that the situation should improve as the construction work progresses.

Councillor Sven Bindels (DP) finally questions the College of Aldermen about an incident at the Day Care Centre, where an object reportedly fell on a child's head. Mayor Luc Feller (CSV) confirms that he had been informed by the mother over the weekend and had received photos. However, he regrets that no official report had initially been sent to the municipal administration.

9. Staff matters: decision on the allocation of retirement gifts or the presentation of jubilee watches for 20 years of loyal service.

The municipal council unanimously approves the awarding of retirement gifts and commemorative watches in recognition of 20 years of loyal service.

Conseil communal du 12 décembre 2025

Start of session: 5 p.m. Listeners: 4

PRÉSENTS

CSV

FELLER Luc (Mayor)
BUCHETTE Ed (Alderman)
BECK Yannick (Councillor)
BEISSEL Jean (Councillor)
FRANK Simone (Councillor)
KERSCHENMEYER Tom
(Councillor)
SCHMID Nadine (Councillor)

LSAP

NEGRI Roger (Alderman)
CLOSENER Francine (Alderwoman)
JENSEN Elaine (Councillor)

DP

BINDELS Sven (Councillor)
KLOPP Jessica (Councillor)

DÉI GRENG Mamer

BERNARD Djuna (Councillor)
DROSOU Georgia (Councillor)
SCHAAF-HAAS Adèle (Councillor)

EXCUSED ABSENCE

BINDELS Sven (Councillor / DP) from point 2 onwards

1. Municipal budget:

- vote on the amended budget for the financial year 2025;
- vote on the initial budget for the financial year 2026;
- Motion submitted by “déi gréng” concerning the development of a “municipal green plan”.

2. Urban planning: subdivision of a plot located in Capellen, 2-4 Parc d'Activités, into two lots intended for construction (article 29 of the amended law of 19 July 2004).

3. Approval of a cooperation agreement with the “Stéftung Hëllef Doheem” foundation concerning the provision of an “Appel-Assistance Externe” service.

4. Advisory committees:

- resignation of a member of the 'Commission des Bâtisses et de l'Urbanisme' representing the political party “LSAP”;
- appointment of a member to the “Commission des Bâtisses et de l'Urbanisme” representing the political party “LSAP”.

5. Municipal finances: adoption of a regulation concerning the granting by the municipality of a supplement to the cost-of-living allowance and the energy premium granted by the National Solidarity Fund.

6. Traffic:

- amendment to the traffic regulation of the municipality of Mamer (Addendum No. 51);
- amendment to the traffic regulation of the municipality of Mamer (Addendum No. 52);
- amendment of the residential parking sectors.

7. Subsidies for associations: selection of one national project and one international project in the field of cooperation and development aid to be subsidised by the municipality in 2026.

8. Information, miscellaneous items and questions raised by the municipal councillors.

9. Motion submitted by “déi gréng” concerning the municipality's accession to the “Natur genéissen” (“Profiter de la nature”) programme of SICONA in the Maisons Relais.

10. Staff matter:

- creation of a civil-service post (m/f/d) in salary category A, salary group A1, administrative sub-group, to meet the needs of the administrative department;
- creation of a civil-service post (m/f/d) in salary category A, salary group A1, administrative sub-group, to meet the needs of the technical and urban planning departments;
- Introduction of an on-call allowance for the technical department.

11. Staff matter (in closed session): promotion of a municipal civil servant in salary category B, salary group B1, administrative sub-group.

The Mayor, Luc Feller, welcomes those present and informs the meeting that the agenda has been supplemented with two motions. One of them concerns an immediate budgetary measure, while the other is of a more general nature and does not, at this stage, have any direct financial implications.

1. Municipal budget:

- a) vote on the amended budget for the financial year 2025;
- b) vote on the initial budget for the financial year 2026.

(Comments by the councillors are transcribed verbatim below.)

Councillor Jean Beissel (CSV):

Mayor,
Aldermen,
Councillors,

In view of the figures in the amended budget for 2025, the budget for 2026 and the multi-annual financing plan, we can state, from a financial perspective, that our municipality is in good shape and is in a far better position than it would be if one were simply to present it as one of the most heavily indebted municipalities in the country.

Finances, whether public or private, must be read and interpreted correctly. It is not only a matter of looking at the liabilities, but also at the assets that stand against them, as well as at the municipality's actual capacity to repay its debt. Debt per inhabitant, which unfortunately continues to haunt certain minds, is no longer a relevant indicator for any serious and competent analysis of public finances.

The assets that our municipality has built up over the past twenty-five years – now twenty-six with the initial budget for 2026 – are remarkable. Intergenerational investments have been made, and numerous projects have been launched to build a modern, sustainable and forward-looking infrastructure.

These include, in particular, the acquisition and restoration of Mamer Castle, the construction of the CIPA, the Kinneksbond site with its educational and sports facilities, the Maisons Relais, the new swimming pool, the cultural centre and the new music school, the school campus in Capellen, the Maison Risch and the gallery in Capellen, the SNHBM building, the acquisition, renovation and extension of the Wëllebau, the construction and extension of the Holzem community hall, the community building in Holzem, the enhancement of Holzem's village centre, the cycle paths and rural tracks, the football pitches and sports halls, and the numerous roadworks and the construction and upgrading of pavements, both underground and at surface level.

To this we can add our participation in SIDERO, which made it possible to build one of the most modern wastewater treatment plants, as well as our involvement in SICA, with the new collection and resource centre. In the environmental field, we should also mention the photovoltaic installations, the cogeneration plant, the charging stations for electric vehicles, and the Vél'oh network.

All these achievements have helped make our municipality a modern, attractive and pleasant place to live, where one can

see that residents feel at home and that where people choose to settle.

But the range of services does not stop there. Sport, culture, community life, the celebrations of National Day and the Winter Moments also contribute to this dynamic. Under the successive municipal executives – first under Gilles Roth and then under Luc Feller – it has always been essential not only to build, but also to bring the municipality to life, to promote social integration and to welcome everyone, whatever their background. The municipality has taken responsibility for ensuring that everyone who lives here does feel at home. The challenges linked to housing and social housing, as well as those relating to the environment, energy production and soft mobility, have been addressed with determination.

All these measures and all these investments are reflected in the budgets of the past twenty-six years, and will continue to be reflected in them in the future.

In total, EUR 583 million have been invested over the past twenty-six years, including 36 million planned for 2026. Of these 583 million, 70.4% has been financed through the ordinary surplus or through State subsidies. Over the same period, EUR 172.5 million worth of loans were taken out. At the end of 2025, EUR 124.7 million will remain to be repaid, and EUR 118.8 million on 31 December 2026. This means that by that date, EUR 53.7 million will already have been repaid – nearly one third of the total debt – bearing in mind that EUR 115.7 million was only taken out from 2022 onwards, after the pandemic years of 2020 and 2021, Russia's invasion of Ukraine, the resulting surge in inflation and the shortages of raw materials on the markets, partly linked to geopolitical factors.

Projects had been decided upon and launched, and therefore had to be carried through to completion.

The municipality's debt ratio – that is, the ratio between debt repayment and ordinary revenue – stands at 13.03% at the end of this year, compared with 12.51% last year, a slight increase of 0.52 percentage points. In 2026, however, it should fall back to 12.26%, a decrease of 0.77%, and will therefore remain well below the 20% threshold set by the Ministry of the Interior.

Between 2022 and 2026, however, the municipality will nevertheless have achieved an ordinary surplus of EUR 80 million, or EUR 84.9 million if the 2021 carry-over is included. We can therefore state that our situation is not unfavourable.

A high ordinary surplus is based on recurrent revenue. This derives in particular from the Municipal Global Endowment Fund, which amounts to EUR 48.735 million for 2026, from the municipal business tax with EUR 6.721 million, as well as from the municipal surcharge on registration duties and the property tax, for a total of EUR 1.825 million. Taken together, this revenue represents 82.24% of our total income; a proportion that has remained relatively stable over the years.

This revenue, just like the revenue arising from the Housing Pact, does not come falling from the sky. A portion is ours by right, but the larger share comes from a redistributed fund, one of the essential criteria of which is the number of inhabitants.

In other words, each inhabitant brings in around EUR 4,600 to the municipal finances.

But to maintain a high surplus, it is not enough to have revenue: one must also spend the money wisely, rather than throw it out of the window.

Total expenses of the municipality	13.569.050	24,85%
Debt repayment	8.537.065	15,64%
Contribution to the costs of the various syndicates	7.560.862	13,85%
Contribution to the music courses of UGDA	2.450.000	4,49%
Contribution to the costs of the various Maisons Relais	2.000.000	3,66%
Public celebrations and concerts, etc	2.028.950	3,72%
		66,20%
Total ordinary expenses	54.602.036	

The municipality's salary expenses have remained relatively stable in recent years, at around 24% of ordinary expenditure.

Alongside the costs related to the SICA, SIDERO and SES syndicates, the municipality also receives revenue from municipal taxes: EUR 1,782,270 from waste tax, EUR 2,050,000 for sanitation, and EUR 3,052,500 from water sales. The polluter-pays and user-pays principles must continue to be respected. Regular calculations must make it possible to determine whether these taxes need to be adjusted or not.

With regard to the music courses organised by the UGDA, the expenses are partly offset by state subsidies amounting to EUR 1,457,000, which brings the net cost for the municipality down to EUR 993,000 for 999 enrolments.

With EUR 69.648 million in ordinary revenue – bringing us close to EUR 70 million – and EUR 54.6 million in expenditure, the municipality generates an ordinary surplus of EUR 15.046 million. After 2024 and 2019, this is the third-highest ordinary surplus ever recorded in the municipality.

When placing revenue and expenditure in the context of their development over time, it becomes clear that certain years have shown more pronounced divergences. Over the period 2021-2026, ordinary revenue nevertheless increased by an average of 8.70% per year, whilst expenditure rose by 10.73%. The gap of around 2% remains within acceptable limits and can be absorbed without difficulty in light of the available figures.

As already explained, this ordinary surplus is used in particular to finance our investments. For 2026, these amount to EUR 36 million, financed as follows:

- Ordinary surplus 2026:	€ 15,045,994
- Presumed surplus at end 2025:	€ 26,164,238
- Extraordinary revenue 2026:	€ 10,231,591
- Presumed surplus at end 2026:	€ -15,413,487
- Borrowings:	€ 0

As regards the investments planned for next year, several projects are scheduled, whilst taking into account the works already under way that need to be completed.

The construction of a new school with a Maison Relais in Capellen accounts for 22.2% of extraordinary expenditure.

Another major item concerns leisure, culture and worship, with investments amounting to 14.52% of the total. This amount includes, in particular, funding for the new music school and for swimming pool, both located at the Kinneksbond, as well as funding for works and the development of the grounds, the athletics tracks and the refreshment area at the François Trausch Stadium.

EUR 7,690,000 is planned in the section on housing and community facilities, which includes EUR 1,425,000 for the SNHBM building and EUR 2,840,000 for road infrastructure, notably in Capellen, covering the pavements, cycle paths, road-safety measures and the pedestrian guidance system.

The social-protection section amounts to EUR 2,652,500, of which EUR 2.5 million is allocated to the Maisons Relais and school childcare facilities. This includes EUR 700,000 for the construction of a fourth Maison Relais at the Kinneksbond, as well as EUR 1,350,000 for the installation of a washing tunnel and a drying chamber in Maison Relais 2 and in the early-years building, as well as for renovation of the sanitary facilities. And in Mamer and in Capellen, EUR 400,000 is planned for increasing kitchen capacity.

The economic-affairs section has a budget of EUR 2.3 million, including EUR 300,000 for the rural-paths programme, EUR 1 million for the new cogeneration plant, EUR 650,000 for photovoltaic panels at the Kinneksbond, as well as two new bus shelters in Capellen.

EUR 8.2 million is entered in the budget in respect of environmental protection, which includes EUR 2,069,118 as a capital contribution to SICA for the new resource centre and EUR 4,691,714 as a contribution to SIDERO for the renovated and expanded wastewater-treatment plant.

For the climate and nature programmes, EUR 400,000 is planned for studies, and EUR 500,000 for grants related to the construction or renovation of housing.

Ladies and gentlemen,

These EUR 36 million in investments will help to further the development and enhancement of our municipality.

36 million for a modern and sustainable municipality.

36 million financed without any new borrowing.

Ladies and gentlemen,

On 31 December 2016, our municipality had 9,165 inhabitants. By the end of 2026, the population is expected to reach 11,995 inhabitants, an increase of 2,830 people, or nearly 31%. Over ten years, this represents average growth of around 3.1% per year. The successive CSV-LSAP municipal boards assumed their responsibilities and laid the necessary foundations for the future. Ordinary revenues, which amounted to EUR 34 million, now stand at EUR 69.6 million, more

than double in ten years. In parallel, EUR 315.7 million was invested during this period to improve the quality of life in the municipality. Without the COVID pandemic and the war, this amount would probably have been somewhat more moderate.

We, within the CSV group, continue to support the municipal board in its mission to promote integration and social cohesion, to modernise and expand infrastructure, and to advance sustainability, renewable energy, soft mobility and the circular economy.

All these missions would, however, not be possible without qualified, committed and competent municipal staff who work every day in the service of the community. By the end of 2026, the municipality will have 137 staff members, corresponding to 118.03 full-time equivalents, for a population of 11,995 inhabitants. The ratio will therefore be 101.6 FTEs for the population, slightly lower than in previous years but still reasonable, as recruitment takes place:

- depending on population trends,
- depending on the services the municipality wishes to offer,
- and, of course, in the light of the quality of those services.

Another important factor remains the proportion of salaries within ordinary expenditure, which has for years been below 25%. This ratio must remain our reference indicator for the years ahead.

Ladies and gentlemen,

At the centre of the municipality are its people, their daily lives, their housing and their work. A municipality where people meet and feel at ease.

This budget once again enables our citizens to live in a pleasant, dynamic and attractive municipality. It remains a budget marked by financial prudence and political courage.

The CSV group will vote in favour of the initial 2026 budget and the amended 2025 budget, as presented on 1 December.

We thank the mayor, the three aldermen, the municipal secretary and all those responsible within the administration and the services for the valuable documents provided to us, which enabled us to prepare today's statement. Our thanks also go to the members of the Finance Committee, who contributed to finalising the report. A special word of thanks goes to the chair of the Finance Committee, who recently resigned for personal reasons and whom I should like to thank personally for the excellent cooperation.

Thank you for your attention.

Councillor Tom Kerschenmeyer (CSV):

Intervention on Sport, Festivities, Housing and Mobility in the 2026 Budget

Today's discussion of the 2026 budget is not merely a discussion about figures and investment. It is above all a discussion about

the future of Mamer: about the kind of community we want to be and the way we wish to live in it.

I would like to address three areas that play an important role in this 2026 budget: a community that supports sport and local associations, a community that strengthens cohesion through an attractive programme of events, and a community where it is pleasant to live and to move around.

1. Sport and Local Clubs – the Basis of Our Community Cohesion

Mamer is a community full of dynamism. This is something we see every day. With more than 40 clubs, we have an active community that shapes the social life of our town.

Through their work with young people, their sporting competitions and their commitment during municipal events, these clubs form the backbone of a modern community and strengthen the sense of belonging within Mamer.

Our sports facilities enable both clubs and residents to practise their sport in appropriate conditions. This is clearly reflected in the budget.

For the flagship swimming-pool project, an additional EUR 1.6 million has been allocated, together with EUR 940,000 in operating costs. With this facility, we have not only built a sports venue: we are giving every child in our town the opportunity to learn to swim, both today and in the future.

Residents can also sign up for aquafitness classes, and the pool is open to the public on Friday evenings and Saturday mornings. Given the use by children, the sports clubs and the strong public interest, we can see that this project was the right decision and fully reflects the image of a modern town.

The 2026 budget also provides for new investments in the sports sector:

- EUR 250,000 for renewing the synthetic surface of football pitch no. 3
- EUR 150,000 for constructing a glazed canopy near the refreshment stand at pitch no. 2
- long-term planning for additional changing rooms for pitch no. 1

In parallel, more than EUR 1 million will be invested in our sports halls.

These investments primarily benefit the young people who commit themselves to our clubs, and they support the youth work carried out every day in the various sports associations – whether on the pitches, in the halls or at the pool.

The municipality also supports the clubs with EUR 230,000 in subsidies to help them carry out their activities.

2. Summer and Winter Programme – Mamer, a Vibrant Town

When we speak with our residents – and even with people from neighbouring towns – Mamer's activities programme is often mentioned as something they particularly appreciate. It is not

merely a calendar of festivities, but an important part of the town's identity and appeal.

For the winter season we have introduced a number of new initiatives. With a new single-storey wooden chalet and a larger ice rink, this year's Winter Moments have become even more enjoyable – and will remain so in the years to come – offering residents a convivial moment in a warm and welcoming atmosphere.

The same applies to next year's summer programme, with a range of concerts and festivities planned not only in Mamer, but also in Capellen and Holzem.

We recently inaugurated the Wëllebau, a landmark project linked to more than a hundred years of local history. This place will become a new, modern meeting point, where the municipality will be able to host festivities and cultural events. This project is included in the budget at a level of EUR 1 million.

All of this shows that Mamer is certainly not a dormitory town, but a place where residents feel at home and where new families are keen to settle. These are dynamics we are committed to supporting.

3. Housing and Mobility – a Municipality with a Genuine Quality of Life

Housing and infrastructure are also a budget priority, with EUR 2.17 million in investments.

The SNHBM building (EUR 1.4 million) is expected to be completed next year. It not only reflects the municipality's efforts in the area of social housing, but will also become a central feature in the heart of the village. This key project will comprise 19 housing units, as well as offices for municipal services, an integrated café and an underground car park providing ample spaces for the village centre.

In addition, over the course of next year, new residents are also expected to move into the Wëltgebond district developed by the Housing Fund. With more than 150 cost-controlled housing units, young families will be able to continue moving into the municipality.

But quality of life also depends on good mobility and high-quality infrastructure.

The 2026 budget also sets priorities in this area:

- EUR 2.8 million for the maintenance of roads and pavements, because the basics matter
- Extension of the Op Schungesch car park (EUR 100,000)
- New bus shelters in Capellen near the supermarket (EUR 220,000), because public transport is a priority
- Electric mobility: new charging stations (EUR 50,000)
- Educational speed displays (EUR 25,000)
- Pedestrian safety measures (EUR 180,000).

Mobility and the safety of residents are priorities the municipality takes very seriously.

4. Acknowledgements

Finally, I should like to express my thanks to:

the municipal staff, for implementing these projects

the Finance Department, for the substantial work carried out in preparing the 2026 budget

the Board of Aldermen, for its ideas and long-term vision

This 2026 budget for Mamer shows that we do more than make plans: we also have the courage and the means to deliver them.

Thank you.

Councillor Nadine Schmid (CSV):

SCHOOL

The school, the children and the educational support represent one of the largest items in the budget: nearly EUR 15 million!

Yes, it is a significant amount, but it is money well invested.

This is an investment in the future – the future of our children:

- modern school infrastructure, providing a safe and contemporary environment; demographic growth is a reality, and we need more space and qualified staff;
- a forward-looking education, including digital skills and the responsible use of social media; support for children with special needs; innovative projects such as the forest school in Mamer; school trips within Luxembourg and abroad; and sustainable initiatives such as the Vivarium;
- the development of sporting skills is also actively encouraged. The new swimming pool on the Kinneksbond campus broadens and facilitates the available opportunities. Every child should be able to learn to swim from an early school age. Sports clubs are part of this approach and benefit from additional training slots.

Supervision in the Maisons Relais, which has seen a significant increase in demand since the introduction of free access, remains a central element of our policy. This is not a luxury: the children are supervised by competent staff, supported and accompanied in a social and secure environment.

It also promotes equal opportunities: everyone can benefit from it, and no one is left behind, regardless of social background, mother tongue or the parents' financial situation.

Children do not learn only in the classroom. They also learn through play, through discovery and by living together. In this context, it is important to highlight the good cooperation between the school, the Maison Relais and the parents.

School transport also represents a significant budget item: EUR 900,000 for school buses and EUR 430,000 for the Pedibus.

The "Service Super Senior" project has been launched: an intergenerational initiative providing pupils with academic support. Seventeen children were supported by eight seniors, for a total of 290 hours of tutoring.

The new music school, integrated into the Kinneksbond Cultural Centre, is also very successful. The courses are now given in a single building, and the new auditorium is almost complete. The cost is not insignificant – EUR 6,912.53 per teaching hour – but it is a real benefit for the children and adults who can make use of it.

We continue to prepare for the future:

- Construction of the new school with a Maison Relais in Capellen is under way; during the work, continuity is ensured by converting the Capellen Cultural Centre into an annex of the Maison Relais;
- further structural adaptations are planned on the Kinneksbond campus in Mamer:
 - preparation of meals for 700 to 900 children;
 - conversion and modernisation of the précoce building for shared use with the Maison Relais;
- a fourth Maison Relais on the Kinneksbond campus is planned, with EUR 700,000 allocated in the budget.

It is therefore not only a matter of investing in buildings or equipment, but in the opportunities for and potential of every child.

CULTURE

The Kinneksbond Cultural Centre is not only one of the country's major cultural venues: it is a place that has built a reputation far beyond the boundaries of the municipality.

The subsidy of EUR 540,000 is welcome, and performances are resuming at full capacity. The difficult COVID years are almost forgotten. An expansion of staff is being considered, particularly following the opening of the auditorium of the new music school.

The close cooperation with the cultural commission makes it possible to organise performances that are regularly received very well by the public.

The culture commission is also active in developing culture in public spaces.

The activities and commitment of the many associations and consultative commissions are essential to the life of the community. These events take place in summer (Holzem village festival, Night of Sports, etc.) as well as in winter (Winter Moments, Christmas market, Äisbar, chalet).

The municipality also offers a varied range of courses – around 80 for the 2025/2026 season – for young and old.

The social and cultural life of the community is not limited to festivities and leisure: it contributes to well-being, provides balance alongside daily, school or professional life, and promotes the integration of all residents.

Culture therefore represents:

- harmony and togetherness
- the attractiveness of the municipality
- the fostering of talent

- the strengthening of social competence
- the promotion of volunteering and social engagement.

Culture is therefore not a luxury, but an essential part of our identity.

(HEALTH AND) SOCIAL SERVICES

In this area, several important measures can be highlighted:

- the increase of the cost-of-living allowance from 25% to 35%, which will now be paid automatically;
- the further development of the Maison Citoyenne, with EUR 450,000 allocated in the budget;
- the Social Office, which is increasingly in demand, receives municipal support of more than EUR 200,000;
- the supervised-housing projects, for which demand is high;
- the subsidies for the meals-on-wheels service and for telecare;
- the clothing exchange, which is enjoying growing success;
- the Pampers subsidy, a form of support much appreciated by young families;
- the project for an additional accredited childcare centre;
- the project for a women's shelter.

It is not possible to go into every detail, but the message is clear:

no one should be left behind. In our municipality, everyone should be able to ask for help and find support in the various situations of life.

To conclude, a big THANK YOU for this carefully prepared budget, made possible by the responsible management of municipal finances by the Board of Aldermen.

Not to forget all the people and all the services that contributed to the management and preparation of this budget.

Councillor Simone Franck (CSV):

Theme: Families and Senior Citizens

Mayor,
Aldermen,
Councillors,
Dear citizens,

First of all, I should like to thank the Mayor for his detailed presentation of the budget at the last meeting of the municipal council, as well as for the necessary explanations regarding both ordinary and extraordinary expenditure.

Today, I should like to address two themes: families and the older generation.

Mamer is a municipality for families.

For this, we need social housing, modern school infrastructure, Maisons Relais, school transport by bus and Pedibus, as well as the necessary facilities in the field of leisure: well-designed playgrounds, well-equipped sports halls, a modern

swimming pool with a learning pool, attractive cycle paths and footpaths.

Mamer is also a municipality with a significant elderly population.

In this context, the construction of assisted-living units next to the CIPA is particularly important. A similar project is also under way in Capellen. Providing an intermediate solution for those who can no longer or no longer wish to live alone at home, yet are not ready to enter a retirement home, offers residents a real opportunity to make this choice within their own municipality. The Ruffbus has likewise become indispensable, as have the Senior Plus service in cooperation with the Hëllef Doheem Foundation, the Super Senior service, the Smart Café, and the assistance provided by Aarbechtshëllef Solina for tasks such as hedge trimming or snow clearance. To this can be added the seniors' association and the Senior Club (ClubHaus am Brill), which benefited in 2025 from renovation works in the René Federspiel building.

In the budget, the "Social protection" heading amounts to approximately EUR 4 million.

This is a significant budget item, which includes in particular services for the elderly, the meals-on-wheels service, tele-assistance, the Maisons Relais and the youth centre, the Maison Citoyenne, the Social Office, as well as support for people in need, such as the cost-of-living allowance. From the youngest to the less young, and across all social groups, everyone is taken into consideration in our community, which explains the prominent place these measures occupy in the budget.

The ordinary expenditure also includes the consultative commissions, with a budget of EUR 475,000. The work they carry out is invaluable: for residents and with residents. Examples include the Inclusion Festival, the Neighbours' Day, the Babelcafé, the Talent Show, the Orange Week, various excursions, and events for the elderly, such as the Christmas celebration at the Kinneksbond, which welcomes more than 300 people and is eagerly awaited by many throughout the year. All these projects enrich the life of the community. A heartfelt thank-you to all the commissions for their commitment.

Associations also form an essential element of community life. They contribute to social cohesion, invest heavily in community and youth activities, and provide high-quality guidance and support. For this reason, they can rely on municipal subsidies every year. For example, EUR 190,000 are allocated in the ordinary budget for sports associations. Once again, a heartfelt thank-you to all the commissions for their commitment.

To enable this work, high-quality infrastructure is also essential: a new synthetic surface for the football pitch, new premises for table tennis, and a modern swimming pool used in particular by TriSpeed. It must be clear to everyone that such infrastructure comes at a cost and that these investments are necessary for a modern community.

The swimming pool, already mentioned, represents ordinary expenditure of around EUR 910,000 for 2026, and EUR 1,650,000 in extraordinary expenditure still linked to the

construction. These are significant investments, but in return every primary-school child learns to swim, babies can discover the water together with their parents, and all residents can take part in aquafitness or simply come to swim to stay in shape.

It is therefore clear that the expenditure, both in the ordinary budget and in the extraordinary budget, is fully justified.

It is a coherent and comprehensible budget, which follows a clear line of continuity. Given the growth of our community, it is important to invest in a modern municipality and to do so where it is most relevant.

In our community, people are at the centre.

All these elements – together with those already mentioned – help make Mamer, with its localities of Mamer, Capellen and Holzem, an attractive municipality and a harmonious place to live for all generations.

To conclude, I should also like to extend my sincere thanks to the Board of Aldermen for their responsible management of the municipal finances, as well as to all those who contributed to the preparation and administration of this budget.

Thank you for your attention.

Councillor Yannick Beck (CSV):

Mayor,
Aldermen,
Ladies and Gentlemen, members of the municipal council,

To build on what has been said, I should like to turn to our youth, as well as to our climate and environmental policy.

Young people represent the future, and it is therefore right and important that they are once again given significant consideration in this budget.

By now, the youth centre has become a solid institution and a central meeting place for many young people in our community. The municipality will invest around EUR 230,000 in 2026 to maintain a structure that enables young people to develop in a supportive and positive environment. It is an investment that is certainly worth every cent.

I should also like to recall the grants awarded to young people who have successfully completed their school year or their studies, which represent the municipality's recognition of their efforts and achievements.

The Youth & Work service also remains an important resource in Mamer, as it helps open up new professional perspectives for young people.

Work in support of young people, however, is not limited to these direct projects. We must also keep in mind the many clubs with a large number of young people among their members, which carry out remarkable work and are supported by the municipality both financially and through the provision of high-quality infrastructure.

During the presentation of the budget, the Mayor particularly highlighted the themes of nature and climate protection, energy efficiency and soft mobility. This shows that Mamer municipality continues to address these issues seriously and recognises the importance of a sustainable municipal policy.

Here, I would like to mention some of the many examples:

- Photovoltaic installations continue to be expanded significantly, with EUR 600,000 planned for 2026.
- It is also worth highlighting the EUR 500,000 planned for ecological construction and renovation grants, which aim to encourage energy-efficient refurbishments, sustainable building practices and the use of environmentally friendly technologies.
- The Vel'OH! network, with more than 60,000 rides per year, as well as the Flex Carsharing offer, are widely used and represent relevant measures in the field of sustainable mobility, particularly well-suited to a municipality like Mamer, both in terms of its size and its geographical location.
- The Ruffbus, the Late Night Bus and the Night Rider are also important services. They cost more than EUR 480,000 per year, but are widely used and significantly improve mobility for our citizens across all generations.

And I would like to mention some other major programmes. For example, the new wastewater treatment plant and the new SICA resource centre. For these two projects, approximately EUR 6.76 million is planned in the 2026 extraordinary budget. Waste and wastewater management is a key element of environmental protection, and investing in modern infrastructure is therefore a logical consequence.

I should also like to recall the new CHP facility, for which an additional EUR 1 million is planned in the extraordinary budget. This project represents an important step in reducing greenhouse gas emissions: thanks to this installation, around 2,200 tonnes of CO₂ can be avoided each year.

Taken together, these examples demonstrate the municipality's active commitment to climate action and sustainable mobility.

Ladies and gentlemen,

In October, an interim report on the Climate Pact was presented to the municipal council. It shows that Mamer municipality continues to make progress in its climate-protection efforts. This budget therefore continues, in line with recent years, to support an ambitious climate policy.

Finally, I should like to take this opportunity to thank all those who contributed to the preparation of this budget and who will be involved in its implementation.

Thank you for your attention.

Councillor Adèle Schaaf-Haas (déi gréng):

Mayor,
Aldermen,

Dear colleagues of the municipal council,

To begin with, we should like to extend our sincere thanks to Mr Nico Bontemps for preparing this budget. We are fortunate to have a competent municipal secretary, and we should also like to congratulate him and his entire team for the work they are doing throughout the year.

Mr Mayor, in your speech you highlighted the many new infrastructures and initiatives, all of which, you said, are based on sound and sustainable financial foundations.

The budget figures, however, tell a different story: by the end of this year, our municipality's debt will still reach a national record level, at EUR 124 million, and it is expected to fall by only around EUR 6 million in 2026.

We acknowledge that, following the pressure exerted by déi gréng Mamer, you now wish to reduce this debt. We are, however, still far from being able to speak of genuinely sustainable finances, even if debt repayment remains below the legal threshold of 15% of ordinary revenue.

In this context, it is worth returning to the definition of the term 'sustainable': acting today in such a way that future generations do not suffer the consequences, whilst taking economic, ecological and social criteria into account.

According to déi gréng, the social criteria – particularly in the area of housing – and the ecological criteria are not sufficiently taken into account in this budget. This is why we wish to return to these points in our analysis.

It is also the right moment to take stock for the first time of the commitments outlined in this majority's coalition agreement. Next year will mark the halfway point of the legislative term, and this budget should already be laying the foundations for the projects you still intend to carry out.

Some initiatives have our support, for example:

- a) The creation of 19 affordable housing units in the Millénaire building in the centre of Mamer, for which a programme has finally been planned for the ground floor: an integrated café run by the Maison Citoyenne, a social grocery shop and multipurpose spaces for municipal services. These are important functions for bringing life to the heart of Mamer.

We nevertheless regret that next year's budget once again merely provides for a feasibility study. Is this project being deliberately delayed for budgetary reasons?

- b) The new resource centre in Kehlen is also, in our view, an exemplary project, as it is the first collection and recycling centre in the country that complies with the criteria of the new waste law. In addition to a repair workshop, it will include a second-hand shop as well as a room intended for educational training courses.

By contrast, several projects are missing from this budget, for example:

- a) a new building for the technical services, which is to be constructed on the former site of the composting platform;
- b) a modern continuing-education centre at the Mameranus school;
- c) canopies equipped with photovoltaic panels for the Kinneksbond car parks and the tennis courts in Capellen;
- d) and finally the creation of shared-space zones in the heart of Mamer, a proposal that déi gréng Mamer have long advocated and which has become all the more urgent in light of the numerous accidents involving pedestrians, particularly in winter.

Could the Board of Aldermen indicate to us the current state of planning for these projects and whether any particular difficulties are arising?

CLIMATE PACT

At 68%, our municipality achieved a good result in the Climate Pact audit. This result is the outcome of sustained work, and we like to thank the entire team of the Environment Service, as well as the responsible alderman, Roger Negri, for this achievement.

The Assises held in June attracted considerable interest. The discussions on the theme 'Producing and Managing One's Own Electricity' gave rise to a number of interesting proposals. The Greens propose that these Assises be held every year, in order to actively involve the municipality's residents and to strengthen acceptance of innovative solutions in the transition towards a carbon-neutral, circular-economy society.

However, listening to you, Mr Mayor, one might gain the impression that you are questioning the Climate Pact instrument itself. You even referred to it as a 'rigid instrument', on the grounds that it specifies in detail which measures may be taken into account.

You also claimed that some might "artificially inflate" the credits linked to the Climate Pact through studies, concepts, awareness-raising or communication.

It is possible that you feel frustrated that certain projects carried out in our municipality are not included in the catalogue of measures and therefore do not earn any points? Even though these rules are the same for all municipalities?

Should the objective of the Climate Pact not be to remain as objective, coherent and transparent as possible, so as to allow for scientific analysis and comparisons between municipalities?

The success of the Climate Pact also shows that a healthy sense of competition has emerged between municipalities in their efforts to meet climate targets. In our view, this instrument should therefore not be called into question.

If we want to convince the residents of Mamer, it is essential that the Board of Aldermen leads by example in matters of climate protection, and does not act solely with a view to earning points.

We welcome the introduction, planned for next year, of strategic concepts and management tools in the fields of energy, mobility and digitalisation. However, the Climate Pact audit

also recommends additional studies and strategic concepts, notably in the areas of climate-change adaptation, resource management and the energy renovation of municipal buildings. These measures alone could yield an additional 26 points in the Climate Pact catalogue.

As in previous years, however, we still have no concrete figures for the measures planned for the current year. An amount of EUR 250,000 is entered in the budget, whereas the increased State subsidy amounts to EUR 325,000.

Can the Board of Aldermen indicate where the remaining EUR 75,000 has been budgeted?

NATURE PACT

In the Nature Pact, the municipality currently reaches 54.29%. We believe it would be possible to go even further in implementing the measures.

This is why we propose to further strengthen the cooperation with SICONA, particularly in view of the EUR 500,000 budget planned for next year, which covers the creation of biotopes and wetlands, the development of flower meadows and orchards, tree planting, support for fauna and flora, as well as numerous nature-awareness projects.

With an investment of this scale, it is essential to establish a coherent and well-communicated approach. In this context, we return to our proposal to draw up a "Green Plan" for the municipality's localities.

We have tabled a motion to underline the importance of protecting biodiversity in our local communities. This would involve mapping the areas where strengthening vegetation is both possible and necessary, for example by using thermal imaging, as the City of Luxembourg did to identify urban heat islands. On this basis, priority areas could be identified for planting natural meadows, hedgerows or trees.

To ensure swift implementation of this project, we propose commissioning a specialised consultancy, which would work in close cooperation with SICONA.

HOUSING PACT

One could almost believe that the housing crisis no longer exists, given how discreet the Housing Pact has become. Since the Mayor's response to our motion last December, we have received no further updates.

At the time, you explained to us what had become of the EUR 3.8 million in State funding under the Local Action Plan, and you were awaiting feedback from the ministry on several projects. Could you update us today on the progress of these files?

We nevertheless welcome the establishment of the working group responsible for adapting the PAP QE and the PAG, whose discussions are taking place in a constructive atmosphere.

The Greens support targeted densification in the centre of Mamer, the creation of alternative forms of housing and, above

all, the mobilisation of unused building land. These are complex discussions, because three written components need to be adapted.

To continue this work, déi gréng Mamer propose maintaining this working group and convening it three to four times a year, so that all parties can be involved in these important decisions.

Mayor,

dear colleagues of the Board of Aldermen and of the Municipal Council,

We ask that our proposals be taken into consideration, as the climate crisis and the loss of biodiversity do not stop at the borders of Mamer. We all share a responsibility: to protect and preserve our environment and our natural heritage, which form the basis of our lives.

Thank you for your attention.

Councillor Georgia Drosou (déi gréng):

Mayor,

Aldermen,

Dear colleagues of the municipal council

I thank you for giving me the floor; it is a privilege to take part in this debate, which is so important for the life of our community. This year as well, I will focus mainly on issues that are close to my heart and that fall within my area of expertise.

I begin with a positive general observation, because last year I opened my remarks by expressing my concern about the indebtedness of our community. This year, I could speak of greater awareness of this situation, but I will not repeat Adèle's remarks, because she has already addressed the matter in greater detail. I will nevertheless repeat our conviction that there is still scope to develop concrete measures and achieve savings in several areas.

But before going into the details, I also want to underline our appreciation for the fact that some of our proposals have been accepted. We particularly welcome the decision regarding the creation of the integrated café on the ground floor of the Millénaire building. Admittedly, there were back-and-forth discussions that went on for quite some time, but the decision now appears to be final. As for its implementation, we should like to have more details about the concept you have in mind. We, in any case, see in this exercise an opportunity to give the lead to the Maison citoyenne and to involve more closely the consultative commissions concerned with this project. We also want to have more details about its budgetary impact. For example, will the café be managed internally or by an external provider?

We obviously agree with the idea of setting up the social grocery in the building, as discussed in the meetings of the municipal council. But we add a word of caution: make sure to guarantee a certain level of discretion and to protect the anonymity of the users. The new location will be much more central compared to the current, more discreet one.

Another positive point is the adoption of the Hoplr application, which already has almost 700 subscribers.

This success, together with the continued use of the Gemeng Mamer application, leads me to return to our exhortation of last year to review the municipality's habits regarding its communication policy with residents. As a reminder, we questioned the practice of sending so many printed publications to all residents, for obvious cost-saving and environmental reasons. Therefore, I repeat our proposal to organise a survey among households to ask them about their real needs. We are not coming back to this subject in order to repeat last year's discussion, and especially not the argument that the main concern is to meet the needs of older people, who are assumed to prefer receiving everything on paper. Our aim is to call for a thorough reflection. Without concrete data collected in a systematic and more "scientific" manner, it is difficult to prove anything. The anecdotal accounts I have had the opportunity to gather again this year, especially thanks to my participation in the Intercultural Living Together Commission, leave me sceptical about the actual effectiveness of the current 'maximalist' communication policy. The participation rate, even for activities that are in principle very appealing, does not appear to depend on sending flyers to all households.

In the same vein, I should like to return to our proposal to launch an in-depth discussion on our communication platforms more generally. The Gemengebuet remains a rather outdated publication that does not reflect the modern spirit and aesthetic standard to which our municipality appears to aspire, judging by most of our cultural initiatives.

Social media in the municipality, as well as the Gemengebuet, are used predominantly to circulate photographs – mainly of majority politicians – to the point where I am almost tempted to use the term 'personality cult'. But we are of the view that, in particular, the mayor's team and the aldermen do not really need such exposure; in the longer term it would be more productive to give prominence to the people, to the municipality's projects and initiatives, to highlight the commitment of volunteers and of our associations and clubs, and to address specific themes in a more creative and original way. Therefore, we reiterate our proposal to establish a working group which, together with the relevant municipal departments, will reflect on a new concept for this publication, enabling it to become a genuine information and communication tool, worthy of the ambitions of the municipality of Mamer.

Moreover, my perception of an excess of events in the municipality – particularly in terms of sheer number – has only been reinforced since last year. It is still 'too much of a good thing', as we pointed out last time. Returning to the aesthetic point I mentioned earlier, I repeat that we should prioritise quality over quantity, which will ultimately also benefit the image of the municipality in the long term. We are all grateful for the efforts made by the municipal staff to cope with the organisation and follow-up of such a plethora of events; let us help them focus their energy on actions that have meaning and coherence.

This idea also brings me to the final point of my remarks, namely the work of the Consultative Committees, which I already raised

last time and which I have been able to observe even more closely over the course of this year.

In the presentation of the budget, the rich community life of Mamer is highlighted on several occasions and is, quite rightly, a source of pride. We fully agree with the principle. But here too, I would add the need to ensure a 'sustainable' and measured approach. To that end, the activities must have a clear purpose. Everyone would gain in quality and coherence if the committees communicated (more) with one another in order to (better) coordinate their activities and avoid the risk of duplication and competition. We therefore propose establishing a form of coordination for the programme of the committees: the chairpersons and secretaries should meet on a semi-annual basis to coordinate their actions under the auspices of the Maison Citoyenne.

Finally, I should like to propose an initiative that could encourage the residents of the municipality to take a greater interest in the decision-making process: broadcasting the meetings of the municipal council online with simultaneous subtitling, enabling residents – in particular non-Luxembourgish residents – to follow the deliberations. With the progress of technology, I am sure that the possibilities to do this already exist.

I should like to end on a positive note: I have observed an improvement in the atmosphere within the Municipal Council, and I very much welcome it. Since I am still new to political life, I need to feel that our purpose is above all to work together to improve the lives of the residents of our municipality. This ambition is my main motivation for being here, and I see myself as a kind of goodwill ambassador, especially for people like myself, who might one day wish to become more involved in the life of the community.

We thank all the members of the Municipal Council for their commitment and their work on this budget.

Thank you for your attention.

Councillor Djuna Bernard (déi gréng):

As part of my remarks on the budget, I should like to speak about those whose voices are heard only too rarely.

I will begin with the youngest residents of the municipality. There are currently 393 children aged 0 to 4 living in our municipality. For them, there are a total of 13 childcare centres, but only two of them operate under a State agreement and therefore apply a different formula for calculating attendance. In private childcare centres, parents generally pay a flat fee, which often makes these facilities significantly more expensive than those operating under a State agreement.

Of course, one may criticise national policy, particularly the general shortage of childcare places and the existence of a two-tier system between private and State-agreement facilities.

However, it must also be stated clearly here – within a municipal council that highlights its services for children – that establishing State-agreement childcare centres is actually a political choice at the local level.

A choice that is, moreover, generously supported financially by the State, but which ultimately depends above all on the political will of the majority. This resolve has been rather hesitant in the past, and the figures speak for themselves: 88 State-agreement places compared with 360 non-agreement places in the early-childhood sector.

At this stage, déi gréng Mamer wish to reaffirm clearly their commitment to increasing the number of State-agreement childcare places in the municipality. It is a question of equal opportunities for all our residents. Therefore I encourage the Board of Aldermen to pursue the "initial reflections" announced regarding the creation of an additional childcare centre as meant, and to keep the municipal council informed of the progress of these reflections.

These reflections were, moreover, already further advanced in the past, notably when you presented your statement of the Board of Aldermen two and a half years ago. At the time, the Paschtoueschhaus, which is currently vacant, had already been mentioned. Today, we are once again merely speaking of "initial reflections". What exactly does the expression mean?

Is this a matter of patience, or rather a matter of budget? In any case, we do hope that the efforts to make savings will not be made at the expense of the children and of equal opportunities for all families in the municipality.

Precisely because we will reach the halfway point of your term of office in 2026, it is interesting to compare what was announced with what has actually been implemented. I therefore take this opportunity to ask about the status of the forest crèche in Capellen Park, which you had also envisaged at the time. Perhaps it could be included into your current reflections.

I should now like to speak about the older children. We know that a large part of the budget is devoted to school infrastructure and to the Maisons Relais, and we acknowledge that the municipality offers a particularly extensive and high-quality range of services for children. This is why we supported the projects to extend the kitchen and to renovate the sanitary facilities of the Précoce building and of the Maison Relais.

We would, however, appreciate receiving further information regarding your announcement of a fourth Maison Relais on the Kinneksbond site: where will it be located? For which age group? What timeline do you envisage, and what approximate budget do you foresee for the coming years?

We also wish to put forward an idea regarding the provision of food for children in the municipality. Many children make use of the lunchtime meal service offered in the Maisons Relais. There is, in this regard, an interesting programme developed by SICONA, with which our municipality already collaborates actively in many other areas. This programme is called 'Natur genéissen' (enjoying nature) and promotes healthy, sustainable, regional and organic food, based on products from the region.

Sustainability begins on the plate. Our youngest should be able to discover this at a very early age, benefit from high-quality food and, at the same time, support regional agriculture. This

is why we are tabling a motion aimed at enabling our Maisons Relais to participate in this programme.

Let us now turn to youth matters. You are right, Mr Mayor: whether it concerns the Youth Committee or the Jugendhaus (Youth Centre), many activities are offered to young people. Growing up in Mamer is a pleasure; I can attest to that myself. We were, however, somewhat surprised to note a reduction in the budget of the Youth Centre, particularly with regard to staffing.

We would like to receive explanations on this matter, and we also remind you of your commitment to establish a municipal youth council, which was to be developed in cooperation with the Jugendhaus. From experience, I know that this requires adequate human resources. How far has this project progressed?

What is still missing from the budget, unfortunately, is the multidisciplinary team of educators, psychologists and teachers intended to support the mental health of children and young people. Yet this was an important announcement made by you at the time. We would like to know when you intend to implement it and whether any concrete steps have already been undertaken on this matter.

I will now address a subject that is particularly close to my heart: solidarity with people who have had to flee their country. We are facing a national emergency, and the Minister for Family Affairs has also visited you to examine how the municipality of Mamer could contribute to this solidarity effort.

A few weeks ago, you informed us during a meeting that a small-scale structure could be envisaged in the shorter term. We welcome this initiative, but we have found nothing about it in the budget. We hope that this announcement was not merely symbolic, but that you will be able to give concrete effect to this project in cooperation with the municipal services and in dialogue with our citizens.

Our municipal services have also been working for several years to improve the accessibility of the municipality. Moreover, the Accessibility Act requires this. This year again, EUR 30,000 has been earmarked in the budget for studies. These studies were already budgeted last year, and we are wondering when we will finally move from the study phase to the implementation phase.

We would like to obtain more information on this matter. Several of us experienced during the Inclusion Day what it means to have to overcome obstacles in a wheelchair. One then realises how difficult this can be, and the deadline for carrying out the necessary adaptations is slowly but surely approaching.

To conclude, I would also like to highlight a positive point: the automatic payment of the cost-of-living allowance in our municipality. Sometimes, opposition politics does bear fruit, and this is something we welcome – but above all it benefits the households concerned, who can now receive the support to which they are entitled without complex administrative procedures. We also welcome the municipality's decision to increase the municipal contribution.

Mr Mayor, we have already had drier budget debates, in which we examined your budget with considerable scepticism. For certain items, this is still the case today. The importance you attach to communicating around your own initiatives, as well as the marathon of events that sometimes compete with each other within the associations/clubs, remains for us a somewhat excessive policy.

We believe that less can sometimes mean more. It is possible to offer a good quality of life and attractive activities without launching nationwide promotional campaigns or spending so much money according to a bigger-is-always-better logic, especially in a tighter budgetary context.

It is clear that we expect more from you on environmental and climate protection, and we will continue to remind you of this. Maintaining high ambition and encouraging you to make further efforts for a more sustainable municipality is part of our role – whether it concerns the greening of localities, the climate adaptation plan, a wind turbine or the development of cycle paths. Next year as well, we will call you to account on this through motions, questions and proposals.

We must, however, acknowledge that we also have the feeling that we are not always speaking into the void. Some of the criticisms made during previous budgets appear to have been taken into consideration, and we acknowledge this.

Several initiatives originate from proposals made by déi gréng Mamer, and we welcome this. As my colleague Georgia rightly pointed out, the working atmosphere within the council has improved.

For us, one thing is clear: it must be possible to conduct municipal politics for our community, to criticise when necessary, to exchange ideas and arguments, to be right at times – or not – and nevertheless to work together in a collegial spirit.

This has not always been the case. It still happens that the opposition is left aside or only appears in the very last photo. We hope that the improvement in cooperation will continue in this direction.

That is why we are giving you a small vote of confidence today. As you once said, Mr Mayor: you reap what you sow. We shall see whether that proves to be the case.

The elected representatives of déi gréng Mamer will therefore abstain in this year's budget vote.

Mayor Luc Feller (CSV) responds in detail to the previous remarks made by the elected representatives of déi gréng. He thanks the three opposition spokespersons for their contributions, while immediately noting that, in a democratic debate, it is normal that some points allow positions to come closer together, whereas others remain marked by differences of opinion.

With regard to the financial situation of the municipality, Luc Feller does not share the analysis presented by the Greens. According to the Board of Aldermen, the municipality of Mamer rests on solid financial foundations, which can be demonstrated not only internally but also in comparison with

other municipalities. The central element remains the ordinary surplus, that is, the amount that remains at the end of the year once all current expenditure has been covered. This surplus is said to be stable and would enable the municipality to retain its financial credibility, whilst maintaining its investment capacity.

Over the past twenty years, nearly EUR 600 million has been invested, notably in modern infrastructure, including the fourteen buildings of the Kinneksbond school and sports, cultural and reception complex. These investments illustrate the municipality's commitment to providing an attractive living environment, in particular for young families. They enable children to benefit from good learning conditions at school, to take part in music education, to learn to swim and to obtain a place in the childcare facilities of the Maison Relais.

The mayor nevertheless acknowledges that not everything always goes according to plan. He cites, in particular, the example of the integrated café planned in the new building at the Kinneksbond. In this matter, the municipality is not the contracting authority and depends on the decisions of the SNHBM. The delays are therefore frustrating, both for the Board of Aldermen and for the social services and the future occupants of the housing units. Despite this, the project continues to be closely monitored. The future inclusive community café is to be developed in collaboration with the Maison Citoyenne and three advisory commissions. The aim is to allow this space to develop organically, ideally by being gradually animated by the citizens themselves, without any top-down model being imposed.

Another point of discussion concerns the mobility study and the possible creation of a shared space in the centre of the locality. On this subject, Luc Feller is cautious. A consulting firm has indeed already presented certain proposals, but several questions relating to traffic flows at the regional level remain unanswered. Before any decisions are taken, these points will need to be clarified. Closing certain streets in the centre to motor traffic would make little sense if it merely shifted the traffic to other streets in the municipality.

The mayor also responds in detail to the criticisms concerning the Climate Pact. According to him, the aim is not to accumulate points but to achieve tangible progress for the environment. "I do not want to carry out studies simply because they earn points in the Climate Pact, but because they genuinely contribute something to the environment," he emphasises. Some projects do not fully meet the formal criteria of the pact, although they produce significant effects. This discrepancy ought to be taken into account in the evaluation. Nevertheless, he recalls that the municipality is already implementing various concrete measures, such as the energy renovation of buildings, the greening of public spaces and educational projects in the Maisons Relais.

These questions fall within one of the most important discussion blocks of the session. The discussions focus in particular on new childcare facilities, the extension of the existing kitchen, reflections concerning certain sites – such as the Paschtoueschhaus – as well as on the development of approved childcare centres in cooperation with Mameranus.

The 'Natur genéissen' programme is also addressed. The representatives of déi gréng had tabled a motion seeking

certification under the SICONA criteria. The mayor is generally open to discussion, but he highlights certain practical constraints, in particular the significant administrative burden and the lack of human resources within SICONA. The audits carried out yield good results, but they are not always complete, owing in particular to the high documentation requirements.

As the debate progresses, it becomes apparent that the positions of the two sides are gradually converging, without any final decision being taken. The representatives of déi gréng indicate that they are prepared to withdraw their motion temporarily, in order to present it again at a later stage. Luc Feller accepts this proposal and announces the resumption of discussions with the operator ARCUS as well as with SICONA.

Roger Negri (LSAP) then provides technical clarifications concerning the Nature Pact, recalling the existence of strategic documents drawn up in 2023 and emphasising that several measures are already being implemented, such as tree planting, the creation of micro-forests and support for the ecological transformation of private gardens.

Finally, Adèle Schaaf-Haas (déi gréng) recalls that the 'communal green plan' currently in force dates from 1992 and is no longer suited to present-day realities. She argues in favour of a more systematic approach to environmental policy and proposes, in particular, pilot projects using thermal cameras to make heat loss from buildings visible and to encourage targeted energy-efficiency renovations. This proposal is, in principle, welcomed by Mayor Luc Feller.

Councillor Elaine Jensen (LSAP):

Mayor,
Dear colleagues,

The LSAP notes with satisfaction that our municipality rests on solid financial foundations, enabling it to pursue its development with a forward-looking vision. As from 2026, we will have an ordinary surplus of EUR 15 million, which is expected to increase further in the years ahead.

As the Mayor pointed out, this enables us to continue building a municipality

- where it is good to live,
- where citizens feel at ease,
- where children can expect modern school and childcare facilities,
- and where everyone, regardless of age or cultural background, finds opportunities for leisure and social interaction.

But Mamer is also, and will remain, a municipality close to nature, one that takes its social responsibilities seriously.

With regard to social policy, it was particularly important for the LSAP to be able to introduce a reform of the cost-of-living allowance.

This support is intended for all residents of our municipality who receive assistance from the National Solidarity Fund. From 2026 onwards, this State aid will be paid automatically, without

the need for submitting an application, which represents real progress. We also welcome the decision to increase the municipal supplement to 35% of the State aid. It may even be possible to consider a further increase in this percentage in the years to come.

We also wish to develop, together with our regional social office, a form of cooperation that would allow part of the available space in the SNHBM Millénaire building to be used for social purposes. The Mayor mentioned the creation of a social grocery; the LSAP would fully support the implementation of this idea.

We also wholeheartedly support the Maison Citoyenne's community café project, a genuine meeting place that our community truly needs.

The LSAP is also proud that our citizens were able to vote for two excellent projects under the participatory budget, both of which will be implemented next year: on the one hand, a new dog area in Parc Brill, and on the other, a digital information panel at the Hireknapp bus stop in Capellen.

In the schools as well, the children were able to realise several wishes thanks to their own participatory budget: the construction of a hut, the purchase of new games for break times, and the installation of a "Babbélbänk" (conversation bench), an initiative that I find particularly appealing.

Personally, it was also important to me that the Hoplr application be introduced in our municipality. It greatly facilitates exchanges between residents.

We also wish to continue promoting the integration and inclusion of our international community, through a varied range of leisure activities designed for our fellow residents of foreign origin.

As part of the Living Together Pact, a 'Diversity Brunch' was organised and brought together 120 participants – a genuine success. Many interesting ideas emerged and, in collaboration with the competent commission, the best ones will be implemented. A further workshop is already being prepared.

Our municipality also offers a wide range of cultural and sporting events. Think, for example, of the Winter Moments in winter, or the rich programme of summer activities – not only in Mamer, but also in Capellen and Holzem. In Holzem, the 15 August village festival on the Place de la Résistance, as well as the activities organised in the Capellen Leisure Park, are events that must certainly be continued.

Integration also involves language learning: courses in Luxembourgish, English, French, Italian, Spanish and even a German sign-language course are offered. As secretary of the cultural commission, it is important to me to continue offering new courses.

Our new swimming pool is also enjoying great success, with activities such as aquagym, as well as courses for the very young, including baby-swimming classes.

The fact that all children can continue to attend the Maison Relais if their parents so wish, remains a central priority for this

majority, and we fully support any necessary extension of these facilities.

As far as young people are concerned, unemployment remains a significant concern. This is why the "Youth & Work" service, aimed at young people aged 16 to 29, must absolutely be maintained.

For our seniors over the age of 70, the agreement with the a.s.b.l. Aarbechtshëllef makes it possible to offer targeted, free support in everyday life, for example clearing snow from pavements or trimming hedges. In addition, seniors over the age of 65 can benefit from support of up to 250 euros per year for private services of this kind.

For many children from families of foreign origin, homework can be difficult to complete on their own. This is why the Super Senior project is so important: older people, rich in experience, help the younger ones with their homework. One could say here that experience meets school. The project also encourages exchanges and solidarity between generations.

The children, their parents and the "Super Seniors" all benefit from this initiative, which promotes integration and social inclusion. The project is already proving a real success: eight Super Seniors are currently supporting 17 children. This is already very positive, and we hope that more volunteers will join this initiative.

The situation of our seniors is particularly close to my heart, especially because loneliness remains a major problem. Many older people live alone – and that is a sad reality. Isolated older people do not always take part in activities such as bingo or tea dances, simply because they do not know anyone.

How can we support them better?

For me, this is a crucial question, all the more so because loneliness has a direct impact on both mental and physical health. I should like the municipality to look more closely into this issue.

Ladies and gentlemen, dear colleagues,

The main budget figures have already been discussed at length, so I will not repeat them.

As indicated, the budget is based on an ordinary surplus of around 15 million euros, which for us is a clear sign of the municipality's sound financial position. This will enable us to continue investing next year without taking out new loans – a positive development for our municipal finances.

Unfortunately, the international situation deteriorated further in 2025, particularly as a result of the terrible conflicts in Ukraine, the Middle East and Sudan.

As a municipality, we continue to show solidarity with people in distress. As every year, we provide financial support for two projects. This year, the cross-party group selected the following:

at the national level: *Thérapie équestre ASBL*,

and at the international level: the *Dr Elvire Engel Foundation* in Burkina Faso.

I should also like to thank the Finance Committee for its report, as well as Nico Bontemps and his department for preparing the budget documents.

To conclude, the LSAP group gives its approval to the amended 2025 budget as well as to the initial 2026 budget.

Thank you for your attention.

Councillor Sven Bindels (DP):

Mayor,
Aldermen,
Ladies and Gentlemen, members of the municipal council,

In your budget speech, you set out the objectives of the Board of Aldermen. The objectives of the DP are, in many respects, the same:

- A municipality where life is good.
- A municipality that is open to all generations and all cultures.
- A municipality where citizens feel at ease.
- A municipality where children can rely on modern school and childcare facilities.
- A municipality that offers a wide range of leisure opportunities.
- A municipality close to nature.
- A municipality that takes its social responsibilities seriously.
- A municipality where neighbours enjoy meeting in their free time.
- A municipality that supports the fine initiatives that emerge.
- A municipality that helps wherever the need arises.

The DP supports all of these objectives, as can regularly be seen during the meetings of the municipal council. We always express our criticism in a constructive manner, so as to get the best out of each project. Several of these initiatives also featured in our electoral programme, and we are pleased to be able to contribute, through our ideas, to making Mamer an attractive municipality.

This attractiveness naturally draws new residents. The municipality's demographic growth, which exceeds the national average by more than one per cent, is, however, also explained by the development of large housing estates. With the PAP *Wältgebond* project, carried out mainly by the Housing Fund, it remains difficult to anticipate – unless the Housing Fund provides us with precise figures – how many children will come to live in these new homes and which infrastructure will be required, particularly in terms of schools and *Maisons Relais*.

In future, one could consider developing such housing estates in phases, so that residents do not all move in at the same time. The phasing plans for the various housing estates should also be coordinated so as to avoid several PAPs being completed at the same time, which would allow demographic growth to be managed more effectively. This task could be entrusted to the coordination unit within the technical department, for which

the DP has been calling for many years. This unit would also be responsible for organising worksites more efficiently and for ensuring safety within the municipality. I should like to take this opportunity to thank the entire technical department for its exemplary commitment to serving the municipality of Mamer.

As in previous years, the financing of projects relies largely on population growth and the resulting revenues, in particular the General Municipal Allocation Fund (FDGC). The municipal business tax (ICC) is also an important source of revenue. What measures are being considered to enhance the municipality's attractiveness to businesses? Although a reduction in the tax burden had been announced by the majority parties during the election campaign.

After all, the FDGC and the municipal business tax together account for nearly 80% of ordinary revenue.

The DP explicitly welcomes the prudent spending policy you have announced. We will be attentive in the coming years in order to ensure that this does not turn out to be an empty promise.

We also welcome the investments in modern infrastructure for families, in nature and climate protection, as well as in integration.

The DP is pleased that every child can obtain a place in a *Maison Relais*, and we hope that this will remain the case. This is why we readily supported the construction of a new school and a *Maison Relais* in Capellen, as well as other projects such as the new music school, the swimming pool – a long-standing DP demand dating back to 1999 – and the new wastewater treatment plant, as these investments were necessary.

Several modern infrastructures, such as the cogeneration facility, the storage areas for the clubs, and the redevelopments of the *Place de la Résistance* in Holzem and the *Sports and Leisure Park* in Capellen, have also received our support, as they make our localities more attractive and more pleasant places to live.

We are also pleased that a village festival was organised this year in Holzem. From now on, each locality in the municipality has its own village event – an idea that also featured in our electoral programme and that we had already raised on several occasions during our remarks on the budget.

The *Wëllebau* has now been completed, marking the realisation of the first cross-party project in which I had the honour to participate as the representative of the DP. Thank you.

This project is a good example showing that cooperation with the opposition is possible, and we hope that further opportunities of this kind will arise in the future.

The DP has also long been calling for a genuine sports complex. For how much longer will the capacities of the halls and the football and tennis pitches still allow every child in the municipality to practise the sport of his choice?

Football should soon have new changing rooms at its disposal. When the vote was taken on the synthetic surface for the main pitch, we had already proposed to make use of the space

occupied by the stand and the refreshment area for building a modern facility comprising a VIP area, a catering area, a barbecue, storage spaces and integrated changing rooms. Perhaps you could look into the feasibility of such a project.

The DP also welcomes the planned cover for pitch no. 2, even though we remain somewhat sceptical about its effectiveness in the event of rain.

Yes, the operating costs of the swimming pool are high, but we are pleased that all the children in the municipality can learn to swim and that the pool is open to the public at weekends.

Mobility is an issue that is particularly close to our hearts. We regret that we are not hearing more about progress in this area and sometimes have the impression that little is changing to improve the mobility concept, even though this is absolutely necessary in our municipality.

Admittedly, we do have a Vel'oh system, but some of the cycle paths are not interconnected or remain unsafe. There is a genuine need for improvement here.

We also have Flex Carsharing stations, but users sometimes end up spending more money sitting in traffic jams than actually driving.

In the ordinary budget, EUR 7.56 million is allocated to the inter-municipal syndicates. This represents an additional burden of EUR 462,000, compared to the previous year. The DP regrets that we only very rarely receive information from our representatives on these syndicates. We should like this item to appear regularly on the agenda of the municipal council, all the more so as the additional political leave has been granted exclusively to the members of the majority.

Finally, we should like to express our sincere thanks to the municipal staff, who are always highly motivated and exceptionally qualified, and who carry out professional work every day in the service of all citizens.

Councillor Jessica Klopp (DP):

Mayor,
Aldermen,
Ladies and Gentlemen, members of the municipal council,

Last year, in our budget remarks, we spoke at length about savings and asked how you intended to keep the debt under control – the debt that the municipality of Mamer had accumulated – and to what extent the Board of Aldermen genuinely wished to reduce this level of indebtedness, which remained relatively high. This year, however, we have been able to observe that you have taken this matter seriously, and that this budget – drawn up without any new borrowing for 2026 – reflects genuine attention to the municipality's finances.

As Mr Bindels has already pointed out:

The DP explicitly welcomes your prudent spending policy, and we look forward to seeing in the years ahead that this is not merely a promise.

This year, we also wish to introduce a new perspective on the budget: that of efficiency.

Let us begin with the area of schooling.

We welcome the significant efforts made by the municipality in favour of our youngest citizens and their education. This is reflected in the quality of the school buildings, in innovative projects such as the forest school and the vivarium, in the swimming pool, school excursions, the music school, as well as in the existing Maisons Relais and those still planned.

Nevertheless we believe that it would be possible to manage certain expenditure more efficiently, particularly when one looks at school transport. More than one million euros are allocated each year to school transport and the pédibus service. Yet we often see buses running almost empty, and, at times, the pédibus carries more adults than children. It would therefore be useful to analyse the reasons for this situation and, where appropriate, to review the current organisation: rethinking certain routes or reducing their number in order to reallocate the resources saved.

For example, 350,000 euros could be invested in improving meal production in the Maisons Relais, not only in quantitative terms but also qualitatively. In a municipality such as Mamer, which places a strong emphasis on quality – particularly in terms of infrastructure – it should also be possible to offer children regional and seasonal meals prepared with high-quality ingredients. Collaboration with SICONA could, for example, help to further develop this approach.

On this occasion, we should also like to extend our sincere thanks to all those involved in the schools, the Maisons Relais and the municipality's school service, for their commitment to our children.

Before turning to the issue of seniors, I would like to take a brief detour to speak about our very youngest and about youth.

The DP welcomes the fact that the municipality also takes the youngest children and their families into consideration.

In today's society, where many parents work long hours, it is all the more important that they can rely on reliable, high-quality childcare structures for their children. We therefore welcome your intention to make concrete progress this year on the project for a new crèche in collaboration with the a.s.b.l. Mameranus, even though we did not find a specific budget item for it. Perhaps you could give us some explanations on this point? We would also like to suggest that, as part of any potential feasibility study, the competent ministry or an agency specialised in ministerial standards be involved in the project.

We also greatly appreciate the collaboration with the Maison des Jeunes and commend the remarkable commitment of the young people in our municipality. We extend our sincere thanks to them for their dedication. Precisely because of this commitment, we would like to remind you of the project for a youth municipal council, so that it does not fall into oblivion.

As regards the projects aimed at seniors, we are pleased to note that two ideas originating from our ranks once again

appear in the 2026 budget: the agreement with the a.s.b.l. Aarbechtshëllef and the Super Senior service. The latter not only offers the committed seniors a rewarding mission, but also helps the children, who have already benefited from nearly 290 hours of academic support, providing them with both educational and human guidance.

Likewise, we very much appreciate the wide range of activities offered to our seniors, and we are pleased that the Senior Club feels so comfortable in its new meeting place in the René Federspiel building.

As for the many services offered to seniors, we would nevertheless like to ask one question: how well are they used? Do many people make use of them? Perhaps the Board of Aldermen could provide us with further information on this matter, at one of the next council meetings.

As for social policy:

We welcome the municipality's commitment to equal opportunities, inclusion and social cohesion. In this context, we also support the creation of an integrated café in the Millénaire building.

The investment in the cost-of-living allowance constitutes an important and relevant measure. Is it envisaged to review this percentage in the future and possibly increase it? An additional increase would send a strong signal that our municipality actively supports the purchasing power of its most vulnerable citizens. Such a measure would not only help to mitigate the cost of living, but would also reduce social inequalities and strengthen solidarity within our community.

We also welcome the fact that these benefits will now be paid automatically, without beneficiaries having to submit an application. This is particularly important, since many people are not even aware that they are entitled to these benefits or feel overwhelmed by the administrative procedures.

One important budget item nevertheless seems insufficient to us: the one relating to the accessibility of our municipality. It has now been five years that the DP has been raising this point in its budget remarks. It is no longer merely a matter of adapting pavements to make them accessible to persons with reduced mobility or of creating a playground suitable for wheelchair users.

We welcome the investment of EUR 80,000 in a pedestrian guidance system, which we have been requesting for a long time. We are also pleased that, as we suggested in the last budget, the municipality has organised a first sign-language course in cooperation with the Inclusion Committee, and that an advanced course is now being offered.

It is important, in the daily life of our municipality, to keep in mind our fellow citizens who are visually impaired or hard of hearing. For example, Mamer TV could include a sign-language interpreter or subtitles, and the content could be published on social media. The municipality could still do much more in this area to show that it truly serves all citizens and wishes to become an inclusive, barrier-free one.

In this area too, effectiveness could be strengthened by continuing the dialogue with those concerned, in order to develop useful projects that genuinely make their daily lives easier.

Another area in which we could gain in effectiveness is citizen participation. Residents must not only be better informed about what is happening in the municipality, but also be listened to more. The participatory budget exercise already represented an important first step last year, and the process should be continued next year. The proposals received this year nevertheless show that many residents are not fully aware of everything that is already being done in the municipality.

It would therefore be useful to inform the population regularly about municipal projects, so that they become better known and will be more widely used. We might, for example, consider installing a large information screen on the Route d'Arlon, similar to the one that used to stand in front of the Kinneksbond, and to what exists in Strassen or Kehlen.

In this context, we should also like to recall that the dog-park project, which you may have seen in our electoral programme, had already been included in the 2023 coalition statement and that initial steps were taken. Presenting it today as a project arising from the budgetary participatory exercise seems regrettable to us. More transparency in communication would have made it possible to carry out another project proposed by residents.

Finally, one last suggestion: in the spirit of living together, our committees could collaborate more closely with one another. Rather than organising parallel activities that sometimes compete with each other, it would be more beneficial to pool resources and initiatives. Better coordination would make it possible to offer residents richer and higher-quality activities. We might also consider appointing a coordinator for municipal activities.

Ladies and gentlemen,

We are pleased to note that many ideas originating from our ranks are reflected in the 2026 budget, and we appreciate the efforts that the Board of Aldermen has devoted to preparing it. Many projects can be supported without hesitation.

Yes, there is something for everyone.

We nevertheless believe that our municipality could still gain in efficiency and invest more strategically in certain areas.

Because we are not fundamentally opposed to this budget, but simply wish to examine certain points in greater depth, and because we believe that the budget is moving in a more positive direction this year, we will not vote against it, but will abstain in the vote.

Thank you for the good cooperation throughout 2025. We look forward to continuing this constructive work in the year ahead.

We should also like to thank the Finance Committee for its insightful opinion.

Of course, we extend our heartfelt thanks to all municipal staff for their work and commitment throughout the year. Without each and every one of you, our municipality would not function nearly as well.

A special word of thanks also goes to Mr Bontemps and Ms Viktoria Dujmovic, as well as to their entire team, who support us throughout the year in the work of the municipal council.

Thank you as well for preparing this budget.
Thank you for your exemplary work.
Thank you for your attention.

Mayor Luc Feller (CSV) thanks the speakers for their contributions and notes that, overall, the substantive differences remain limited.

In response to the criticism regarding the link between revenue developments and population growth, he explains that, in this year's budget speech, he deliberately refrained from drawing a direct causal connection. Nevertheless, the projected demographic growth must be taken into account in the planning process and, for the sake of transparency, be taken into account in the budget.

With regard to sports infrastructure, Luc Feller states that the construction of a new sports hall cannot be carried out immediately. He also recalls that the municipality's sports clubs, which make intensive use of the existing facilities, also welcome many young people from other municipalities. The challenge, therefore, is to strike a balance between prudent budget management and the actual infrastructure requirements.

In the area of mobility, the mayor mainly refers to the significant increase in expenditure related to school transport and the on-demand bus service, which now exceeds one million euros per year. The Ruffbus service alone records around 7,000 journeys per year. The Pedibus service also entails significant costs, particularly on certain routes where only a few children are registered. In future, in such cases, a single accompanying person will suffice, whereas up to now two accompanying persons were sometimes assigned. This measure is intended to optimise the use of resources.

Mobility-related expenditure, however, does not concern only the municipality's primary schools. Around 300 children are regularly transported to the European School. The municipality has chosen to ensure equal treatment for all pupils, even though this results in significantly higher costs than in other municipalities which do not have a European School. By contrast, the municipality does not organise transport to secondary-level institutions, including for the secondary cycle of the European School.

In response to the DP's question about the fact that many parents continue to bring their children to school by car despite the availability of school bus services, Luc Feller replies that this is above all a matter of individual choice for families. The buses do not run empty: at peak times, in the morning and afternoon, they are used heavily.

As regards the outlook from 2027 onwards under the Multiannual Financial Plan (MFP), the creation of a new childcare

facility is planned. As early as this year, concrete discussions will be initiated with the ASBL Mameranus in order to examine the various possible uses. The issue of the Senior Club also remains on the agenda. The information requested by the DP concerning services for seniors will be provided as soon as possible.

Citizen participation will also continue to be developed further. The projects carried out to date are considered a success and will be continued at least on the same scale. As many residents are not sufficiently aware of the municipality's existing services, a new information brochure is currently being prepared to provide a comprehensive overview of the services and activities.

With regard to the information screen, the mayor recalls that the project previously encountered significant authorisation difficulties. The location initially envisaged is no longer available due to the construction of the new music school, and the Route d'Arlon, being a national road, also imposes certain technical constraints. Nevertheless, the usefulness of such a screen for providing information on markets, sporting events or municipal activities is recognised, and the matter will be re-examined.

Finally, regarding the "Natur genéissen" label, the mayor emphasises that it is above all a matter of quality products suited to the needs and tastes of the children. The food concept currently implemented by the operator ARCUS is considered to be very comprehensive. An analysis of the Mamer site carried out in September 2024 shows that the criteria are met in almost all product categories, in particular for flour, vegetables, bread, dairy products and meat. Only a few points remain capable of improvement, for example in fruit juices, certain fair-trade products or in some administrative aspects.

Alderman Roger Negri (LSAP):

Mayor,
Ladies and Gentlemen, members of the Board of Aldermen and of the Municipal Council of Mamer,

An ordinary surplus of EUR 15 million and, for the second consecutive year, the absence of any new borrowing constitute the two main messages for the 2026 budget year.

It is true that the municipal debt will reach EUR 119 million by the end of 2026, and we take this situation very seriously. However, this amount is already decreasing. Given that the municipality's debt ratio currently stands at 12.26%, we remain, under the criteria applied by the Ministry of the Interior, in a fully acceptable range – all the more so as this amount is essentially linked to long-term structural investments. A striking example is the wastewater treatment plant. The current installation, built in the 1970s, is now more than fifty years old. I am confident that the new plant, which will come into service next year, will operate for at least as long, if not longer. On its own, it represents a total investment of EUR 45 million.

I would also like to recall that we have here one of the country's first wastewater treatment plants – if not the very first – equipped with a fourth treatment stage, enabling in particular the removal of pharmaceutical residue from wastewater.

With regard to construction works, most of the major projects launched during the Covid period have now been completed, with the exception of two projects that are not carried out directly by the municipality: the SNHBM's Millénaire building and the new annex to the retirement home, which is being built by the HPPA.

The commissioning of the "logement encadré" units within the retirement home has been announced as imminent, although certain authorisation procedures have experienced delays. Where the Millénaire building is concerned, it will probably be necessary to wait until the end of next spring.

Even though major projects have already been completed – such as the new swimming pool, the music school, Maison Relais No. 3 on the Kinneksbond site, the Wëllebau, the cogeneration installation and the clubs building – it remains necessary, from a financial perspective, to draw up the required partial statements in order to settle the resulting price revisions.

The project for the new school in Capellen is currently progressing well. The timber structure of the first and second floors is scheduled to begin in March, which allows us to remain optimistic about opening the new school with Maison Relais on 15 September 2027.

In the years ahead, we will of course not overlook underground infrastructure works, which are essential for the proper functioning of the municipality. A ten-year plan is currently being prepared in order to avoid any delays in this area. If we were to neglect these investments, we would risk having to face sudden and substantial expenses at a later stage, which might oblige us to resort to borrowing.

With an ordinary surplus that is expected to rise gradually from EUR 15 million to around EUR 20 million, and an investment volume that should stabilise at around EUR 20 million per year, the municipality should, in the coming years, return to a relatively stable investment cycle.

I would like to thank the Finance Committee for its report and, by way of conclusion, I would like to quote a passage from it:

"A total of EUR 583 million has indeed been invested over the past 26 years, during which EUR 172.5 in loans were taken out; 70.4% of the investments were therefore financed through own resources, the municipality's ordinary surpluses and extraordinary State subsidies."

These figures speak for themselves: out of every EUR 10 invested, only EUR 3 was financed through borrowing. A debt level below 30% constitutes, both at national and municipal level, a sign of sound and responsible financial management.

Thank you for your attention.

Mayor Luc Feller (CSV) nevertheless considers that a surplus of EUR 20 million in the coming years is not realistic. Several projects currently in preparation will have a significant financial impact on the ordinary budget – for example the integrated café or other initiatives requiring additional staff.

These projects are important and welcome, he stresses, but their long-term financial implications will need to be kept in mind.

As there are no further remarks, the municipal council proceeds to vote on the amended budget for the year 2025.

At the first vote – concerning the amended 2025 budget – déi gréng and the DP voted against, whilst the other members of the council voted in favour.

On the second item – the initial 2026 budget – the outcome is more nuanced: four votes against, four abstentions and the remaining councillors voted in favour.

c) Motion submitted by "déi gréng" concerning the development of a "municipal green plan".

The motion of déi gréng, aiming to develop a "communal green plan", was rejected by ten votes against and five in favour. Councillor Sven Bindels (DP) then left the meeting due to other commitments.

2. Urban planning: subdivision of a plot located in Capellen, 2-4 Parc d'Activités, into two lots intended for construction (article 29 of the amended law of 19 July 2004).

Mayor Luc Feller (CSV) announced that Aldi wishes to open a supermarket on the site in question. For the technical explanations, he gave the floor to the municipal architect, Patrick Wallers.

The site in question covers an area of more than one hectare and currently forms part of the overall 'Saint-Georges' project, where office buildings, several shops and a fast-food establishment are already located. It is planned to divide this area into two buildable plots, in order to allow the construction of a new supermarket on one of them.

The site lies within the 'Eco C 1 B' development zone, which permits a wide range of uses: retail, offices, restaurants and community facilities. For each building, a maximum sales area of 2,000 m² is permitted. The planned project remains below this limit: the surface area of the future supermarket is expected to reach around 1,640 m², representing 28.33% of the buildable area, which is still below the maximum permitted rate of 35%.

The requirements regarding green spaces are also met: at least 30% of the total area must be landscaped, including a section of vegetated roof. The rules on distances from property boundaries are likewise complied with, with a setback of six metres.

The maximum permitted building height in this zone is set at 14.5 metres. The future supermarket will remain below this limit, with a planned height of around 10.5 metres. Trees will be planted in accordance with the regulations – one tree for every six parking spaces – and the landscaping will be ensured by screens of vegetation. Access to the supermarket is planned from two sides, which will facilitate both deliveries and customer traffic.

Adèle Schaaf-Haas (déi gréng) raises questions about the project's sustainability, in particular the possibility of installing photovoltaic panels on the roof or on covered parking areas equipped with solar panels. She also asks whether a stormwater retention basin is planned.

Patrick Wallers explains that, under the planning rules currently in force in the municipality of Mamer, there is no obligation to install photovoltaic panels or any specific water-retention system in this particular case. The plot is indeed located in an 'existing neighbourhood' and not in an area subject to a PAP. A vegetated roof is, however, planned, which already allows part of the rainwater to be temporarily retained. Other requirements could potentially be examined as part of the building-permit procedure.

As no further comments are made, the division of the plot is adopted unanimously.

3. Approval of a cooperation agreement with the "Stéftung Hëllef Doheim" foundation concerning the provision of an "Appel-Assistance Externe" service.

Mayor Luc Feller (CSV) explains that this is essentially an update of the existing tele-alarm service, which will henceforth operate under the new name 'Appel-Assistance Externe'. Substantively, nothing changes: the existing conditions remain the same.

Accordingly, the municipality will continue to cover half of the monthly costs for the residents who use this service – generally older or dependent persons – with a ceiling of EUR 24 per month.

For the municipality, this measure represents an annual expenditure of around EUR 30,000. At present, 107 persons benefit from this scheme.

As no further questions or comments follow, the agreement is adopted unanimously.

4. Advisory committees:

- a) resignation of a member of the "Commission des Bâtisses et de l'Urbanisme" representing the political party "LSAP";
- b) appointment of a member to the "Commission des Bâtisses et de l'Urbanisme" representing the political party "LSAP".

The council is first informed of the resignation of Mr Georges Neuen, a long-standing member and secretary of the Construction and Urban Planning Committee. Mr Neuen, who will celebrate his 80th birthday in February, is stepping down from his official functions.

The Mayor takes the opportunity to extend, on behalf of the municipality and in his own name, his sincere thanks for Mr Neuen's exceptional and long-standing commitment. For nearly forty years, Mr Neuen has been active in various municipal committees, always present, engaged, and regularly contributing valuable ideas.

In future, Giuseppe Pagano is proposed to take over the function of secretary of the committee. Giuseppe Pagano is proposed to take over the function of secretary of the committee in future.

Councillor Elaine Jensen (LSAP) likewise associates herself with these thanks and, on behalf of her party, acknowledges Georges Neuen's long-standing commitment.

Both items are adopted unanimously.

5. Municipal finances: adoption of a regulation concerning the granting by the municipality of a supplement to the cost-of-living allowance and the energy premium granted by the National Solidarity Fund.

The fifth item concerns the adoption of a new municipal regulation providing for an increase in the municipal supplement granted to low-income households that already receive the Cost-of-Living Allowance and the Energy Premium paid by the National Solidarity Fund.

Alderman Francine Closener (LSAP) presents this new regulation and emphasises that the municipality will henceforth pay a supplement corresponding to 35% of the national allowances – a significant increase compared to the support granted to date. She welcomes the broad cross-party support for this measure, which had already been raised at the previous budget session.

Although the number of households currently concerned remains relatively limited, the municipality expects an increase in beneficiaries, notably due to demographic growth linked to new neighbourhoods such as "Wëltsgebond" or to the planned housing project in Rue du Millénaire.

Mayor Luc Feller (CSV) further specifies that the payment of the municipal supplement will be made automatically. The citizens concerned will therefore not be required to submit an additional application.

As no further requests to speak are made, the regulation is adopted unanimously.

6. Traffic:

- a) amendment to the traffic regulation of the municipality of Mamer (Addendum No. 51);
- b) amendment to the traffic regulation of the municipality of Mamer (Addendum No. 52);
- c) amendment of the residential parking sectors.

The sixth item concerns several amendments to the municipal traffic regulation, which are examined and voted on jointly.

Alderman Roger Negri (LSAP) presents all of the proposed measures, placing particular emphasis on the new "residential parking zone" system in the centre of Mamer.

The aim is to reduce parking pressure caused by vehicles that do not belong to residents, for example commuters who leave their car in the village centre before continuing their journey by train. For residents of the streets concerned, parking permits will be

introduced, allowing them to park without any time limit within their sector. Visitors, by contrast, may park for a maximum of two hours and only with a parking disc. The measure will initially apply to the village centre and its immediate surroundings, where parking pressure is highest. Any possible extension to other neighbourhoods will depend on how the situation evolves.

The regulation provides for several parking sectors – some of which already exist, such as the one around the lycée – and also includes new streets. Depending on the sector, maximum parking durations vary: generally two hours, four hours near the CIPA seniors' residence, and three hours in certain public car parks. Specific rules apply in certain designated areas, for example around Mamer Castle, in particular for spaces reserved for municipal staff or visitors.

Mayor Luc Feller (CSV) also stresses the importance of clear and comprehensible communication to the public. After the introduction of the new system, the municipality plans an observation period of around six months, after which an initial evaluation will be carried out. Any necessary adjustments may then be considered, for example if difficulties arise at sector boundaries or if certain rules need to be adapted.

Councillor Jessica Klopp (DP) asks whether all residents will automatically receive a vignette and proposes creating a graphical map of the different sectors, to make the system easier to understand. The Board of Aldermen confirms that preparation of such a map is planned.

The three items relating to the amendment of the traffic regulation (amendments nos. 51 and 52, as well as the new residential parking system) are adopted unanimously.

7. Subsidies for associations: selection of one national project and one international project in the field of cooperation and development aid to be subsidised by the municipality in 2026.

The seventh item concerns the selection of two aid projects that the municipality of Mamer will support financially in 2026 – one at national level and the other at international level.

As Mayor Luc Feller (CSV) explains, this is a recurring decision made each year. The selection was made by a cross-party working group and had already been presented during the budget debate, in particular by Councillor Elaine Jensen (LSAP).

As no further requests to speak are made and agreement has already been reached beforehand, the item is adopted unanimously without further discussion.

8. Information, miscellaneous items and questions raised by the municipal councillors.

Under the eighth item on the agenda, Alderman Ed Buchette (CSV) informs the members of the municipal council about current initiatives and upcoming projects. He notes in particular that the new LEADER report is now available and that it presents numerous regional projects, several of which also involve the municipality of Mamer.

Ed Buchette also announces two concrete environmental initiatives. This coming Saturday morning, an insect hotel will be built in cooperation with the environmental commission. In addition, the traditional 'Grouss Botz', the municipality's annual spring clean-up, will take place on 14 March.

To conclude, he refers to a project of European scope: as part of the 'Three Million Trees for the European Union' initiative, the municipality of Mamer plans to actively take part, in cooperation with the forestry administration and European partners, in the planting of new trees.

The item is closed without any further remarks.

9. Motion submitted by "déi gréng" concerning the municipality's accession to the "Natur genéissen" ("Profiter de la nature") programme of SICONA in the Maisons Relais.

This item concerns the motion submitted by the déi gréng group.

The Mayor, Luc Feller (CSV), proposes to postpone the consideration of this motion for the time being, so that it can be taken up again at a later stage – more specifically between the summer recess and the forthcoming budget discussions.

As no objections are raised by the members of the municipal council, the motion is formally adjourned for the time being.

10. Staff matter:

Under item 9, the municipal council deals with matters relating to staff.

- a) a) creation of a civil-service post (m/f/d) in salary category A, salary group A1, administrative sub-group, to meet the needs of the administrative department;

The Mayor, Luc Feller (CSV), explains that, owing to two maternity leaves scheduled to occur simultaneously within the secretariat, an urgent need for staff has arisen.

In order to ensure continuity in administrative operations, it is proposed to create an additional post in remuneration category A1, subgroup administration. This measure is intended solely to ensure the proper functioning and operational capacity of the municipal administration.

- b) b) creation of a civil-service post (m/f/d) in salary category A, salary group A1, administrative sub-group, to meet the needs of the technical and urban planning departments;

In a second part, the council addresses a post that was already provided for in the budget but has remained vacant. As the former holder of the post has left the administration, several calls for applications have been launched, but no candidate deemed suitable could be selected.

The Mayor emphasises that there can be no compromise on quality: the post will only be filled once a genuinely convincing candidate has been found.

The formal vote therefore simply aims to re-establish the post officially, in order to avoid losing another two months of administrative procedure should a satisfactory application be submitted.

Both staff-related items are adopted unanimously.

c) Introduction of an on-call allowance for the technical department.

The Mayor, Luc Feller (CSV), explains that this item concerns the introduction of an on-call service allowance for administrative staff of the technical department, who are not covered by the collective agreement for municipal workers.

These persons are, for example during the winter period, responsible for deciding whether gritting operations are required, and must sometimes intervene in the middle of the night. This availability already exists today, as does the obligation to remain reachable when required.

The new element lies in the fact that they would henceforth receive compensation for actual call-ups, following a model comparable to what is already applied by the State or by the City of Luxembourg. The mayor emphasises that this is a legitimate claim on the part of the persons concerned.

Nevertheless, he recalls that particular caution is required when introducing this type of allowance, notably because the Ministry of the Interior has in the past taken a very restrictive position when it comes to approving such provisions.

For this reason, Luc Feller (CSV) proposes adopting the regulation now, but proceeding with the actual payment of the allowances only once explicit approval has been obtained from the Ministry of the Interior. This precaution would make it possible to avoid a subsequent audit leading to potential reimbursement claims, a situation the municipality is absolutely determined to avoid. If ministerial authorisation is granted subsequently, payment could be made retroactively, including for the current winter months, which are the first to be affected by this measure.

The mayor also announces that, in the medium term, consideration would be given to extending this scheme to the entire year, given that emergency situations may also arise outside the winter period and require the rapid intervention of technical staff.

11. Staff matter (in closed session): promotion of a municipal civil servant in salary category B, salary group B1, administrative sub-group.

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